



June 08, 2026

Listing Department  
**National Stock Exchange of India Limited**  
Exchange Plaza,  
Plot No. C/1, G. Block,  
Bandra- Kurla Complex,  
Bandra East, Mumbai - 400 051

The Department of Corporate Services-  
Listing  
**BSE Ltd.**  
Phiroze Jeejeebhoy Towers,  
Dalal Street,  
Mumbai - 400 001

**Symbol- DHANUKA**

**Scrip Code: 507717**

Ref.: Submission of Newspaper Advertisement pertaining to Public Notice for the Buyback of Fully Paid-up Equity Shares by Dhanuka Agritech Limited.

**SUB: OFFER TO BUYBACK OF UPTO 5,00,000 (FIVE LAKH ONLY) FULLY PAID-UP EQUITY SHARES OF FACE VALUE OF ₹ 2 (RUPEES TWO ONLY) EACH ("EQUITY SHARE") OF DHANUKA AGRITECH LIMITED AT A PRICE OF ₹ 1,400/- (ONE THOUSAND FOUR HUNDRED) PER FULLY PAID-UP EQUITY SHARE, PAYABLE IN CASH, ON A PROPORTIONATE BASIS THROUGH THE TENDER OFFER ROUTE AS PRESCRIBED UNDER THE SEBI BUYBACK REGULATIONS USING STOCK EXCHANGE MECHANISM FOR AN AGGREGATE CONSIDERATION OF UPTO ₹ 70.00 CRORE (SEVENTY CRORE).**

Dear Sir/Madam,

In reference to the captioned subject and further to our earlier intimations dated May 21, 2026, June 02, 2026 and June 03, 2026 regarding the submission of the Public Announcement, the Letter of Offer and Opening of Offer and Corrigendum to the Public Announcement respectively, we wish to inform that Public Notice dated June 06, 2026 in respect of the Buyback, was published on June 08, 2026, in the same newspapers in which the Public Announcement and Opening of Offer and Corrigendum to the Public Announcement was published, details of which are set out below:

Name of publication	Language	Edition
Business Standard	Hindi	All editions
Business Standard	English	All editions

Copy of Public Notice is enclosed. The aforementioned is also being made available on the website of the Company (i.e., [www.dhanuka.com](http://www.dhanuka.com) )

This is for your information and records.

Thanking you,

For *Dhanuka Agritech Limited*

*Jitin Sadana*  
*Company Secretary and Compliance Officer*  
*FCS-7612*

**Registered & Corporate Office:** Global Gateway Towers, Near Guru Dronacharya Metro Station,  
MG Road, Gurugram-122002, Haryana

Tel: +91-124-434-5000, Email: [headoffice@dhanuka.com](mailto:headoffice@dhanuka.com), Website: [www.dhanuka.com](http://www.dhanuka.com)

**CIN: L24219HR1985PLC122802**

# We'll definitely win in India: Amazon country manager

**Q&A** Samir Kumar returned to India in October 2024 to lead Amazon India as country manager — his second stint with the company in the country after helping launch Amazon.in in 2013. In an interview with Peerzada Abrar in Bengaluru, he says it's still "early innings" for e-commerce and quick commerce in India, where the space is witnessing heated competition. Kumar uses a cricket analogy to showcase his outlook: Matches are won on the field, not in the commentary box. Edited excerpts:

You were part of the original team that launched Amazon.in in 2013, and now you're leading it. What does completing 13 years in India mean to you, and what does it tell us about Amazon's long-term commitment to this market?

■ It's like starting from day one. June 5, 2013 was when we started, and we have come a long way. We have become India's favourite store. The \$35 billion we are going to invest over the next five years — I'm not sure how many companies around the world are investing that much in India. It will go to our e-commerce, operations, AI, and sellers. That's a commitment to India.

We have just announced 100 cities and 1,000 micro-fulfilment centres with Amazon Now this year itself. We have announced \$2,900 crore of investment in our operations. We are investing in jobs — we have already created over 2 million jobs — and we're going to get to 3-plus million in the coming years. Our sellers have already done \$20 billion in cumulative e-commerce exports from India. We aim to raise that to \$80 billion by 2030. We remain very bullish on India.

A significant portion of that \$35 billion is reportedly earmarked for AI data centres rather than e-commerce. Is India primarily an AI infrastructure play for Amazon, or does the retail and commerce business remain the engine?

■ We are continuing to invest in all parts of our business — Prime Video, Amazon Pay, our Prime offering, selection, and our Amazon Now speed offering.

A lot of our fulfillment infrastructure is being set up in smaller cities like Patna and Kochi. Our latest Now stores are in Amritsar, Kochi, and Vizag. There is definitely investment in AI and infrastructure and data centres, but that also aids the overall India story.

Amazon Now is expanding to 100 cities with 1,000 micro-fulfilment centres. Do Blinkit already operates over 2,200 dark stores and Flipkart Minutes has crossed \$600 million? What gives you confidence you can close the gap, and how is your approach different?

■ At Amazon, it's always day one. For e-commerce and quick commerce, it's still very early innings.

Our play is going to be speed across all the selection. You want to go to a party and you forgot a gift — you're going to get that on Amazon because we'll get it to you in 10 minutes. But if



you're hosting a party and you want the complete assortment of balloons, gifts, return gifts, and utensils for 50 kids, you can get that on Amazon and we'll deliver it to you the next day.

The assortment of selection, along with speed, will be our big differentiation. Safety is a priority for our associates in fulfilment centres and for on-road delivery.

The quality of our produce will also be a differentiation. We have a supply chain set up across the country, and the farmers we deal with are really happy with what we have started. A large part of quick commerce is still everyday essentials, grocery and fresh produce.

An ICICI Securities report puts Flipkart at roughly 50-60 per cent GMV share in Indian e-commerce, Amazon at 25-30 per cent, and Meesho at 10 per cent. How do you respond?

■ I don't buy that. If you're watching a cricket game, the decision is not made in the commentary box. It's made on the field.

Our Prime customer base is the biggest in the country. When I look internally at all the metrics and data, none of that is true, in my opinion. There will be speculation and reports. I focus on improving our customers' experience.

For example, 70 per cent of my Prime customer base is coming from Tier-II and -III cities. There's e-commerce is just starting to take off, but speed is definitely a challenge. I spend all my time and energy on improving the inputs for that customer base, along with figuring out how I can launch quick commerce in 100 cities, with a differentiated experience. I believe if we do that well, customers are going to give us their wallet.

Quick commerce appears to be hitting saturation in top metros.

Amazon has announced expansion to 100 cities. How do you view the experience for price-sensitive consumers in Tier-II and -III India, where infrastructure, language, and buying behaviour are fundamentally different?

■ Last year, Amazon waived the seller referral fee to ₹0 for products priced under ₹300. This year, we expanded that zero-referral fee structure to products priced up to ₹1,000. That is a big lever for us with value-conscious customers.

We are also building a Bazaar offering, which is blending into our overall Amazon experience. You'll see the Now experience and the Bazaar experience on the same app. It will make it easier for those customers to shop with us.

How is AI helping with this?

■ I am a believer that in most of the developed world, AI will make things better, but in India, I think AI will make things possible.

I'll go to a small seller in Gujarat who's selling dolls, and she wanted to list that doll on our France website, earlier, that seller wouldn't have had the capability, even with the selling tools we had. Now, with our AI selling assistant, you take a picture of the product, and we can list it on the platform. We have AI that enables translation. Your entire product listing is created first in Gujarati or English, then translated into French and listed on Amazon.fr. In each one of those steps, AI is making it possible. I see a big opportunity with our seller community.

You came back to India to help launch Amazon.in in 2013, and now you're steering it through its most competitive phase. What does the next decade look like — and what would success genuinely look like for Amazon India in 2035?

■ We'll continue to expand our selection. We'll continue to focus on the best value for our customers, and we'll continue to deliver the best possible speed and convenience.

We believe we'll have the largest selection available at the fastest speed, with the maximum coverage — hopefully every pin code in the country, wherever we can do it. That will be our first and foremost goal.

Amazon founder Jeff Bezos always says that if you leave behind happy customers, he's happy with that outcome. I believe in the next decade, we'll do the same. We'll leave behind really happy customers. Whether I am around or not, we'll have a strong team and the Day One culture.

What will we do 10 years from now? We'll definitely be winning in India.

More on business-standard.com

# Reliance Infra seeks review of IBC-linked measures

PRACHI PISAL  
Mumbai, 7 June

Reliance Infrastructure has submitted a representation to the Securities and Exchange Board of India (Sebi), National Stock Exchange (NSE) and BSE, seeking a review of the investor confidence framework linked to Insolvency and Bankruptcy Code (IBC).

The company has sought a review of the Additional Surveillance Measure (ASM) frame-

work and related trading restrictions on its shares, citing their adverse impact on its more than 700,000 public shareholders.

It emphasised the need to ensure that market mechanisms continue to facilitate fair price discovery and maintain investor confidence.

In its representation, Reliance Infra has highlighted that the current framework, which permits trading only once a week within a narrow 5 per

cent price band, results in price movements that are largely mechanical and unpredictable. Such restrictions may not adequately reflect prevailing business fundamentals, operational performance or long-term value creation potential, it contended.

Reliance Infra said its shares are otherwise actively and widely traded in the market, reflecting sustained investor participation and liquidity. The company highlighted that the continuation of such anomalous and artificial trading restrictions is counterproductive to the interests of the retail and small public shareholders, and undermines the efficient functioning of the market.

The company further submitted that the impact of these restrictions falls disproportionately on its public shareholders.

**TATA POWER**  
(Corporate Contracts Department)  
Sahar Receiving Station, Near Hotel Leela, Andheri (E), Mumbai 400 059, Maharashtra, India  
(Board Line: 022-47173188) CIN: L28220MH19PLC000567

**NOTICE INVITING EXPRESSION OF INTEREST**

The Tata Power Company Limited on behalf of M/s Industrial Energy Limited hereby invites Expression of Interest for below tenders for 3 x 67.5 MW co-generation power plant at TSL Neelachal project:

- CC27SC002 - EPC contract for Demineralization (DM) Plant
- CC27SC004 - EPC contract for Mechanical Balance of Plant (MBOP)
- CC27SS002 - General Civil & Structural Works (GCW) / Package for Plant Area - Above and Below Ground Works
- CC27SS006 - EPC contract for Induced Draft Cooling Tower (IDCT) and Cooling Water Treatment System
- CC27PP006 - EPC contract for Electrical Balance of Plant (EOP)

Details of pre-qualification requirements, bid security, purchasing of tender document etc. may be downloaded from the tender section of our website URL: <https://www.tatapower.com/tender/>

Eligible parties willing to participate in above tender may submit their Expression of Interest along with the tender fee for issue of bid document latest by 25<sup>th</sup> June 2026.

**Punjab & Sind Bank**  
(A Government of India Undertaking)  
Digital Banking Department  
Narsingi Industrial Area, New Delhi-110028  
E-mail: [ho.dcb@gsb.bank.in](mailto:ho.dcb@gsb.bank.in)

Where service is a way of life.

**TENDER NOTICE**

Sealed tenders are invited for "Selection Of Vendor for end-to-end solution for merchant acquiring business through Point Of Sales (POS) Terminals And Sound Box On OPEX Model With Revenue Sharing". For specifications & other relevant details, Please visit Bank's website (<https://punjabandsind.bank.in>). Any further changes related to the said Tender shall be posted on Bank's website only.

**Date: 08.06.2026 DGM (DDB)**

**PUBLIC NOTICE FOR THE ATTENTION OF THE PUBLIC SHAREHOLDERS OF**

**DHANUKA AGRITECH LIMITED**

Corporate Identity Number: L24219HR1985PLC122802  
Registered Office & Correspondence Address: Global Gateway Towers, MG Road, Near Guru Dronacharya Metro Station, Gurugram - 122 002, Haryana, India.  
Tel: +91 124 434 5000 | Website: [www.dhanuka.com](http://www.dhanuka.com) | Email: [investors@dhanuka.com](mailto:investors@dhanuka.com)  
Contact Person: Jitin Sadana, Company Secretary and Compliance Officer

THIS PUBLIC NOTICE IS BEING ISSUED BY DHANUKA AGRITECH LIMITED ("THE COMPANY"), TO THE ELIGIBLE SHAREHOLDERS HOLDING EQUITY SHARES AS ON FRIDAY, MAY 29, 2026 ("RECORD DATE"), FOR THE BUYBACK OF UPTO 5,00,000 (FIVE LAKH ONLY) OF FACE VALUE OF ₹ 2/- (RUPEES TWO) EACH ("EQUITY SHARES"), REPRESENTING 1.11% OF THE PAID-UP EQUITY SHARE CAPITAL OF THE COMPANY ("BUYBACK") BY WAY OF A TENDER OFFER THROUGH THE STOCK EXCHANGE MECHANISM ("TENDER OFFER"), FOR CASH AT A PRICE OF UPTO ₹ 1,400/- (RUPEES ONE THOUSAND FOUR HUNDRED ONLY) ("BUYBACK PRICE") PER EQUITY SHARE FOR AN AGGREGATE AMOUNT OF UPTO ₹ 7,00,00,000 (RUPEES SEVENTY CRORE ONLY) ("BUYBACK SIZE") IN ACCORDANCE WITH THE SECURITIES AND EXCHANGE BOARD OF INDIA (BUYBACK OF SECURITIES) REGULATIONS, 2018, AS AMENDED ("SEBI BUYBACK REGULATIONS").

This Public Notice is to be read together with:

- the public announcement in connection with the Buyback Regulations, dated Wednesday, May 20, 2026 and published on Thursday, May 21, 2026, in all editions of the Business Standard (English and Hindi) ("Public Announcement");
- the Letter of Offer dated Tuesday, June 02, 2026, in connection with the Buyback ("Letter of Offer"); and,
- the Offer Opening Advertisement cum Corrigendum to the Public Announcement dated Tuesday, June 02, 2026 in connection with the Buyback of Equity Shares and published on Wednesday, June 03, 2026 in all editions of the Business Standard (English and Hindi) ("Offer Opening Advertisement cum Corrigendum to the Public Announcement").

The dispatch of the Letter of Offer and Tender forms along with Form SH-4 to all the Eligible Shareholders of the Company holding Equity Shares as on the Record Date i.e. Friday, May 29, 2026, was completed on Tuesday, June 02, 2026, through electronic mode to the Eligible Shareholders whose email addresses were available with the Depositories / Company. In case of non-receipt of the Letter of Offer and the Tender Forms, please follow the procedure mentioned in paragraph 20.27 of Letter of Offer.

The shareholder can participate / tender their Equity Shares of the Company ("Equity Shares") under the Buyback Offer in accordance with the SEBI Buyback Regulations. Please note the following schedule of activities in relation to the Buyback:

Particulars	Date	Day
Date of Opening of the Buyback	June 04, 2026	Thursday
Date of Closing of the Buyback	June 10, 2026	Wednesday
Last date of receipt of the completed Tender Forms and other specified documents by the Registrar to the Buyback	June 10, 2026	Wednesday
Last date for settlement of bids on the Stock Exchange#	June 17, 2026	Wednesday

\*For the Eligible Shareholders holding Equity Shares in demat form, the Tender Form and TRS is not required to be submitted to the Company, Manager or the Registrar. After the receipt of the Equity Shares in dematerialized form by the Clearing Corporation and a valid bid in the exchange bidding system, the Buyback shall be deemed to have been accepted for the Eligible Shareholders holding Equity Shares in dematerialized form and Seller Member/ Eligible Public Shareholder holding Equity Shares in physical form is required to deliver the original Equity Share certificate(s) and documents along with TRS either by speed post or courier or hand delivery to Registrar to the Offer on or before the Buyback Closing Date till 5:00 p.m. IST. The envelope should be super scribed as "Dhanuka Agritech Limited - Buyback 2026-27".

\*This activity may happen on or before the indicated date.

The Eligible Shareholders may obtain copies of Letter of Offer from the website of the Securities and Exchange Board of India at [www.sebi.gov.in](http://www.sebi.gov.in), the Registrar to the Buyback at [www.buybackonline.com](http://www.buybackonline.com), the Stock Exchanges at [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com), the Manager to the Buyback at [www.sundae.com](http://www.sundae.com) and on the website of the Company at [www.dhanuka.com](http://www.dhanuka.com).

**FOR EQUITY SHARES HELD IN PHYSICAL FORM:** Public Shareholders who are holding Equity Shares in Physical Form and intend to participate in the Offer will be required to approach their respective Seller Member(s) along with the complete set of documents for verification procedures to be carried out including the (i) original Equity Share certificate(s), (ii) valid share transfer form(s) i.e. Form SH-4 duly filled and signed by the transferors (i.e. by all registered Public Shareholders in same order and as per the specimen signatures registered with the Company) and duly witnessed at the appropriate place authorizing the transfer in favour of the Company, (iii) self-attested copy of the Public Shareholder's PAN Card, (iv) the Tender Form (duly signed by all Public Shareholders in case the Equity Shares are in joint names) the same order in which they hold Equity Shares, and (v) any other relevant documents such as, but not limited to, duly attested power of attorney, corporate authorization (including board resolution / specimen signature), notarized copy of death certificate and succession certificate or probated will, if the original Public Shareholder has deceased, etc., as applicable. In addition, if the address of the Public Shareholder has undergone a change from the address registered in the Register of Members of the Company, the Public Shareholder would be required to submit a self-attested copy of address proof consisting of any one of the following documents: valid Aadhar Card, Voter Identity Card or Passport.

For the detailed procedure for tendering Equity Shares in the Buyback, shareholders should refer to Clause 20 of the Letter of Offer ("Procedure for Tender Offer and Settlement") and are required to adhere to and follow the procedure prescribed therein while participating in the Buyback Offer.

Any person who desires to participate in the Buyback may do so pursuant to independent inquiry, investigation and analysis. Such person shall have no claim against the Company, the Manager to the Buyback, the Registrar to the Buyback or the Buyer Broker whatsoever for any loss suffered by such person as a result of, or in connection with, participation in the Buyback or the tendering of Equity Shares through the Acquisition Window Facility of the National Stock Exchange of India Limited ("NSE"), being the Designated Stock Exchange, whether by reason of anything stated or omitted to be stated herein or for any other reason whatsoever.

This Public Notice is issued solely for the purpose of informing those shareholders who have not received the Letter of Offer due to non-delivery or for any other reason whatsoever.

MANAGER TO THE BUYBACK	REGISTRAR TO THE OFFER
<b>SUNDAE</b> SUNDAE CAPITAL ADVISORS PRIVATE LIMITED 306-307, AT Mahakali Caves Road, Andheri (East) Mumbai - 400 093, Maharashtra, India Tel. No.: +91 22 4515 5887 Email: <a href="mailto:dhanuka.buyback@sundae.com">dhanuka.buyback@sundae.com</a> Investor Grievance e-mail id: <a href="mailto:grievances.mb@sundae.com">grievances.mb@sundae.com</a> Website: <a href="http://www.sundae.com">www.sundae.com</a> SEBI Regn. No.: INM000012494 Validity Period: Permanent CIN: U65990DL2016PTC0305412 Contact Person: Rajiv Sharma / Chirag Pareek	<b>BIGSHARE SERVICES PRIVATE LIMITED</b> CIN: U99999MH1994PTC076534 S8-2, 6th Floor, Pinnacle Business Park Next to Ahura Centre, Mahakali Caves Road Andheri (East), Mumbai - 400 093, Maharashtra, India Tel. No.: +91 22 6239 8200 Email: <a href="mailto:buybackoffer@bigshareonline.com">buybackoffer@bigshareonline.com</a> Investor Grievance Email: <a href="mailto:investor@bigshareonline.com">investor@bigshareonline.com</a> Website: <a href="http://www.bigshareonline.com">www.bigshareonline.com</a> SEBI Registration No.: INR000001385 Contact Person: Manuati Boate

Directors' Responsibility: As per Regulation 24(i)(a) of the SEBI Buyback Regulations, the Board of Directors of the Company accept full responsibility for the information contained in this Public Notice and confirms that such document contains true, factual and material information and does not contain any misleading information.

For and on behalf of the Board of Directors of DHANUKA AGRITECH LIMITED

Sd/-	Sd/-	Sd/-
Mahendra Kumar Dhanuka Chairman (DIN: 00628039)	Rahul Dhanuka Managing Director (DIN: 00150140)	Jitin Sadana Company Secretary and Compliance Officer (FCS-7612)

Place: Gurugram  
Date: June 06, 2026

AdB32

# Sattva group explores data centre opportunity

Expands Mumbai redevelopment pipeline

PRACHI PISAL  
Mumbai, 7 June

Bengaluru-based Sattva group is exploring opportunities in the data centre space while expanding its Mumbai portfolio through a series of redevelopment-led projects, a senior executive said.

"We are also exploring opportunities in the data centre space, where our plans are currently under development," Adria Agarwal, president of Sattva Group and founder of Sattva Ventures, told Business Standard.

The company, which recently entered Mumbai with its ₹5,500-crore residential project Sattva Sumera in Panel with a development potential of 2 million square feet (msf), is preparing to launch a mixed-use project in Powai in the coming months.

It is also developing projects in Bandra-Kurla Complex (BKC) and Vile Parle, where Goreganj and Borivali are part of its pipeline for next year.

"Mumbai presents significant redevelopment opportunities across multiple micro markets. For us, entering Mumbai gave us a strong opportunity as the housing stock has a huge need for redevelopment," she said.

Agarwal added, "Whether in South Mumbai or the suburbs, the availability of land is inherently constrained. As a result, redevelopment and strategic acquisitions play an important role in unlocking new development opportunities."

She said the company's strategy is centred around upgrading housing stock



**"MUMBAI IS AN IMPORTANT MARKET FOR US, AND ESTABLISHING A PRESENCE HERE IS A KEY PART OF OUR LONG-TERM GROWTH PLANS"**

Adria Agarwal  
president, Sattva group, and  
founder of Sattva Ventures

through redevelopment, while focusing on design and livability. The company believes recent infrastructure projects are improving accessibility across the city.

"Our approach to Mumbai is that while infrastructure is changing, whether through the Coastal Road, the Trans Harbour Link, or East-West connectivity, the housing stock still needs to be upgraded," Agarwal said.

Mumbai is also an important market in Sattva's national expansion plans. "Mumbai is an important market for us, and establishing a presence here is a key

part of our long-term growth pipeline. Mumbai is the financial capital of India, and for Sattva, becoming a national player required a presence in the city," Agarwal added.

While acknowledging the city's high development costs, she said the company remains selective while evaluating opportunities. "It is an expensive market. Approval costs and floor space index (FSI) are expensive, but apartment prices are also correspondingly higher. We remain disciplined in our approach to project selection. We will pursue opportunities that meet our financial, operational and strategic objectives," Agarwal said.

Around 80 per cent of the company's Mumbai pipeline is residential. It is planning a commercial project in Bandra-Kurla Complex (BKC).

On the broader housing market, Agarwal said the long-term demand drivers remain intact despite periodic fluctuations.

"India is currently at a structural inflection point. The political environment is supportive, the economy is deepening, and there is a strong 'renewal' trend," she said.

Apart from residential and commercial real estate, Sattva is also expanding into hospitality. It expects a 340-key Taj hotel to launch in Bengaluru during the first quarter of next year.

Additionally, the group has so far delivered 80 msf of developments and has another 100 msf in various stages of planning and development across markets.

# lata: ATF price stabilisation fund good solution to rising cost

PRESS TRUST OF INDIA  
Rio de Janeiro, 7 June

India setting up the aviation turbine fuel (ATF) price stabilisation fund is a very good solution to address the problem of higher jet fuel costs being faced by the domestic airlines, a senior International Air Transport Association (IATA) executive has said.

While mentioning that the current jet fuel scenario globally is unprecedented in terms of the cost impact, Hemant Mistry, director energy transition at lata, cautioned that if the situation continues, there would have to be more flight reductions.

The lata represents over 370 airlines, including Air India, IndiGo, Air India Express and SpiceJet.

The grouping accounts for around 85 per cent of the global air traffic. Mistry said the jet fuel situation in terms of cost impact is unprecedented.

"If the situation continues, there will have to be more demand destruction... that is the only way to manage the situation, it is an extreme situation," he told PTI.

Demand destruction broadly refers to a reduction in flights and rising operational costs, driven by higher jet fuel prices.

He was speaking on the sidelines of the lata AGM in the Brazilian city.

Mistry said the jet fuel prices are dissociated from the prices of crude. "We have seen that average price of jet fuel increased from \$96 per barrel in November last year to \$188 per barrel in April this year and has settled at around \$156 per barrel."



विषय: जर्मन चांसलर की भारत यात्रा कितनी फायदेमंद ?

# हिंद प्रशांत में सहयोग के नए द्वार

## भारत की भूमिका मजबूत होगी

हालिया क्वाड विदेश मंत्रियों की बैठक का निष्कर्ष यह रहा कि समूह अब महज घोषणाएं नहीं अपितु ठोस कार्य योजनाओं पर ध्यान केंद्रित कर रहा है। समुद्री सुरक्षा हेतु नई निगरानी व्यवस्था, महत्वपूर्ण खनिजों के क्षेत्र में सहयोग, ऊर्जा आपूर्ति श्रृंखला को सुरक्षित बनाने तथा फिजी में बंदरगाह विकास जैसे मुद्दों पर चर्चा उपयोगी सिद्ध हुई। भारत के लिए यह बैठक इसलिए महत्वपूर्ण है कि हिन्द- प्रशांत क्षेत्र में उसकी भूमिका और मजबूत होगी। चीन की बढ़ती क्षेत्रीय सक्रियता का संतुलन स्थापित करने में सहायक सिद्ध होगी।

### हितेश कुमार ललवानी

खण्डवा, मध्य प्रदेश

## व्यापक विकास का मंच क्वाड

इस बैठक में उभरती प्रौद्योगिकियों, साइबर सुरक्षा, महत्वपूर्ण बुनियादी ढांचे और आपूर्ति-श्रृंखला में लचीलेपन पर जोर दिया गया। ये क्षेत्र 21 वीं सदी में आर्थिक विकास और राष्ट्रीय सुरक्षा के लिए महत्वपूर्ण हैं। बैठक में आपदा प्रबंधन, जलवायु कार्रवाई, स्वास्थ्य सेवा और मानवीय सहायता में सहयोग भी प्रकाश डाला गया। यह दर्शाता है कि क्वाड केवल एक सुरक्षा समूह नहीं है, बल्कि व्यापक विकास के लिए एक मंच है।

### बाल गोविंद

नोएडा, उत्तर प्रदेश

## हिंद-प्रशांत में चीन के लिए चुनौती

क्वाड हिंद-प्रशांत क्षेत्र में एक महत्वपूर्ण रणनीतिक मंच बनकर उभरा है। यह समुद्री सुरक्षा, आपूर्ति श्रृंखला में लचीलापन, महत्वपूर्ण खनिजों, प्रौद्योगिकी सहयोग और आपदा प्रबंधन जैसे क्षेत्रों में साझेदारी को बढ़ावा देता है तथा इस क्षेत्र में चीन के बढ़ते प्रभाव का संतुलन बनाने में भारत की सहायता करता है। हालांकि संस्थागत ढांचे की सीमाएं, सदस्य देशों की अलग-अलग रणनीतिक प्राथमिकताएं और सीमित आर्थिक एकीकरण इसकी प्रमुख चुनौतियां हैं। भारत के लिए क्वाड सामरिक स्वायत्तता बनाए रखते हुए क्षेत्रीय सहयोग मजबूत करने का अवसर प्रदान करता है। इसकी प्रभावशीलता के लिए निरंतर राजनीतिक प्रतिबद्धता और गहरे संस्थागत सहयोग की आवश्यकता होगी।

### धीरेन्द्र कपिला

बंगलूरु

## तकनीकी सहयोग का केंद्र

क्वाड विदेश मंत्रियों की बैठक में हिंद-प्रशांत क्षेत्र में सहयोग के नए द्वार खुले हैं। बैठक में समुद्री निगरानी, ऊर्जा सुरक्षा, महत्वपूर्ण खनिजों की आपूर्ति श्रृंखला तथा बंदरगाह अवसंरचना विकास पर सहमति बनना सुखद संकेत है। इस बैठक से यह स्पष्ट है कि क्वाड अब केवल चीन- निरोधक मंच न रहकर आर्थिक और तकनीकी सहयोग का केंद्र बन रहा है। भारत के लिए यह रणनीतिक स्वायत्तता बनाए रखते हुए वैश्विक साझेदारियों को सुदृढ़ करने का अवसर है।

### वर्षा अग्रवाल

भोपाल, मध्य प्रदेश

## ठोस सहयोग की दिशा में बढ़े कदम

वैश्विक शक्ति-संतुलन के बदलते नक्शे में हिंद-प्रशांत क्षेत्र अब केवल भूगोल नहीं, बल्कि रणनीतिक निर्णायक केंद्र बन चुका है। हालिया क्वाड विदेश मंत्रियों की बैठक ने प्रतीकात्मकता से आगे बढ़कर ठोस सहयोग की दिशा को और

सुदृढ़ किया। समुद्री निगरानी, महत्वपूर्ण खनिज, ऊर्जा सुरक्षा और कॉमन ऑपरेंटिंग पिक्चर जैसी पहलें आपूर्ति श्रृंखला में लचीलापन और क्षेत्रीय स्थिरता को मजबूत करती हैं। दक्षिण चीन सागर तनाव और नियम आधारित व्यवस्था पर जोर ने रणनीतिक महत्व बढ़ाया, जबकि चीन की प्रतिक्रिया इसकी प्रासंगिकता दर्शाती है।

### कृति जैन

बड़वानी, मध्य प्रदेश

## क्षेत्रीय स्थिरता बढ़ेगी

हिंद-प्रशांत क्षेत्र में स्थिरता और सुरक्षा बढ़ाने की दिशा में क्वाड विदेश मंत्रियों की बैठक महत्वपूर्ण रही। समुद्री निगरानी, आईपीएमडीए और शिप ऑब्जर्वर मिशन से समुद्री सुरक्षा सहयोग मजबूत हुआ और चीन से जुड़ी चुनौतियों का प्रभावी सामना करने की क्षमता बढ़ी। ऊर्जा सुरक्षा, आपूर्ति श्रृंखला विविधीकरण और महत्वपूर्ण खनिजों पर साझेदारी ने निर्भरता कम करने की दिशा दिखाई। डिजिटल कनेक्टिविटी पर जोर से क्षेत्रीय सहयोग को नई गति मिली। यह बैठक स्पष्ट करती है कि मतभेदों के बावजूद क्वाड क्षेत्रीय स्थिरता और आर्थिक सहयोग का एक प्रासंगिक मंच बना हुआ है।

### प्रो. आरके जैन

बड़वानी, मध्य प्रदेश

## साझा निवेश पर बल

क्वाड की हालिया बैठक में हिन्द प्रशांत क्षेत्र की समुद्री सुरक्षा, साझा निगरानी तंत्र व सहज परिवहन उपायों पर चर्चा हुई। साथ ही होमज संकट व उससे उत्पन्न व्यापारिक अवरोधों पर भी चर्चा हुई और यह सुनिश्चित किया गया कि हिंद प्रशांत क्षेत्र में ऐसी स्थिति न बने। इसके अतिरिक्त दुर्लभ खनिजों का खनन, प्रसंस्करण व उनकी आपूर्ति के लिए साझा निवेश व समन्वय पर निर्णय किया गया ताकि चीन पर निर्भरता कम हो सके। साथ ही आर्थिक समृद्धि के लिए क्वाड साझेदार प्रौद्योगिकी, प्रबंधन नीति, एआई व डिजिटल तकनीक में साझा सहयोग करेंगे।

### राजू मेहता

जोधपुर, राजस्थान

## भारत को रणनीतिक बढ़त

क्वाड के विदेश मंत्रियों की हालिया बैठक केवल एक समूह सामरिक मंच नहीं बल्कि व्यावहारिक सहयोग का माध्यम बन रहा है। इस बैठक में समुद्री सुरक्षा, महत्वपूर्ण खनिजों की आपूर्ति, ऊर्जा सुरक्षा तथा हिंद प्रशांत क्षेत्र में साझेदारी बढ़ाने जैसे लिए गए निर्णय महत्वपूर्ण हैं। भारत के लिए यह चीन की बढ़ती आक्रामकता के बीच रणनीतिक संतुलन का अवसर है। सदस्य देशों की प्राथमिकताएं अलग अलग होने के बावजूद भी क्वाड से भारत को रणनीतिक बढ़त मिली है।

### रमेशचंद्र कर्नावट

उज्जैन, मध्य प्रदेश

## चीन से मुकाबले में मिलेगी मदद

क्वाड के विदेश मंत्रियों की बैठक हिंद-प्रशांत क्षेत्र में रणनीतिक संतुलन, समुद्री सुरक्षा और आर्थिक स्थिरता बनाए रखने के लिए बेहद उपयोगी है। यह मंच चीन की विस्तारवादी नीतियों का मुकाबला करने के साथ-साथ लोकतांत्रिक देशों के बीच सहयोग बढ़ाने में महत्वपूर्ण भूमिका निभाता है।

यह बैठक न केवल वैश्विक और क्षेत्रीय चुनौतियों पर आम सहमति बनाने के लिए उपयोगी है, बल्कि भारत को अपनी वैश्विक

प्रतिष्ठा बढ़ाने और हिंद प्रशांत क्षेत्र में प्रमुख भूमिका निभाने का अवसर भी देती है।

### आशीष सकलेचा,

जावरा, मध्य प्रदेश

## हिंद-प्रशांत में सहयोग बढ़ेगा

क्वाड विदेश मंत्रियों की बैठक में हिंद-प्रशांत क्षेत्र की सुरक्षा, आर्थिक सहयोग और आपूर्ति श्रृंखलाओं को मजबूत करने पर विशेष जोर दिया गया। महत्वपूर्ण खनिजों की सुरक्षित आपूर्ति, समुद्री और ऊर्जा सुरक्षा को बढ़ावा देने तथा आतंकवाद एवं अवैध गतिविधियों के विरुद्ध सहयोग बढ़ाने के निर्णय लिए गए। फिजी में बंदरगाह विकास जैसी अवसंरचना परियोजनाओं पर भी सहमति बनी। ये पहल क्षेत्रीय स्थिरता, सुरक्षित व्यापार और ऊर्जा सुरक्षा को मजबूत करने के साथ चीन पर निर्भरता कम करने में सहायक होंगी। साथ ही सदस्य देशों के बीच रणनीतिक साझेदारी, विश्वास और सामरिक संतुलन को भी नई मजबूती मिलेगी।

### मोहित सोनी

घार, मध्य प्रदेश

## रणनीतिक स्वायत्तता मजबूत होगी

क्वाड विदेश मंत्रियों की बैठक ऐसे समय में हुई है, जब हिंद प्रशांत क्षेत्र वैश्विक शक्ति संतुलन का केंद्र बन चुका है। बैठक में समुद्री सुरक्षा, ऊर्जा आपूर्ति, महत्वपूर्ण खनिजों की उपलब्धता, तकनीकी सहयोग जैसे मुद्दों पर ठोस पहल की गई है। स्पष्ट है कि क्वाड अब केवल राजनीतिक विचार विमर्श तक सीमित नहीं बल्कि व्यावहारिक साझेदारी का मंच बन रहा है। यह मंच भारत को उसकी समुद्री सुरक्षा, आपूर्ति श्रृंखला विविधीकरण और रणनीतिक स्वायत्तता की मजबूती प्रदान करता है।

### डॉ. हेमलता कर्नावट

इंदौर, मध्य प्रदेश

## समुद्री निगरानी का ठोस गठजोड़

क्वाड विदेश मंत्रियों की बैठक में हिंद-प्रशांत क्षेत्र में समुद्री निगरानी का गठजोड़ और दुर्लभ खनिजों का खनन करने के लिए नया फ्रेमवर्क शुरू करने की भी बात हुई। आतंकवाद, समुद्री सुरक्षा और ऊर्जा पर भी ध्यान देने की चर्चा हुई। यह बैठक 10 साल पुराने क्वाड को "बात से काम की तरफ" ले गई। अगर फिजी परियोजना और खनिज आपूर्ति श्रृंखला दोनों एक दो साल में चालू हो गए तो यह एक बड़ी सफलता कही जाएगी। कूटनीतिक आर्थिक मोर्चे पर क्वाड हर तरह से मजबूत हुआ है।

### मनमोहन राजावत

शाजापुर, मध्य प्रदेश

## बेहद उपयोगी रही यह बैठक

क्वाड के विदेश मंत्रियों की बैठक हिंद-प्रशांत क्षेत्र में रणनीतिक सहयोग, समुद्री सुरक्षा और आर्थिक लचीलेपन को बढ़ावा देने के लिए साझेदारी जैसी पहलों को आगे बढ़ाया। महत्वपूर्ण खनिज आपूर्ति श्रृंखला को चीन पर निर्भरता से मुक्त करने 'क्वाड क्रिटिकल मिनरल' की ऑपरेशन 'पहल' को अंतिम रूप दिया गया, जो भविष्य की तकनीकों जैसे ईवी बैटरी और सेमीकंडक्टर के लिए जरूरी है।

### सुधीर कुमार सोमानी

देवास, मध्य प्रदेश

## पुरस्कृत पत्र

## श्रेष्ठ पत्र

### क्वाड की नई पहलों का होगा व्यापक असर

क्वाड की हालिया बैठक में समुद्री सुरक्षा, आतंकवाद-रोधी सहयोग, ऊर्जा सुरक्षा, एआई, डिजिटल कनेक्टिविटी और आपदा प्रबंधन से जुड़ी कई महत्वपूर्ण पहलें घोषित की गईं। हिंद-प्रशांत समुद्री निगरानी सहयोग (आईपीएमएसओ) और विस्तारित समुद्री डोमेन जागरूकता कार्यक्रम (आईपीएमडीए) क्षेत्रीय सुरक्षा को मजबूत करने की दिशा में अहम कदम हैं। वहीं, महत्वपूर्ण खनिज पहल तथा फिजी में बंदरगाह और समुद्री केबल अवसंरचना विकास से आपूर्ति श्रृंखला और क्षेत्रीय कनेक्टिविटी को बल मिलेगा। हालांकि, किसी औपचारिक संधि या संस्थागत ढांचे का अभाव क्वाड की दीर्घकालिक प्रभावशीलता पर प्रश्नचिह्न भी खड़ा करता है।

### इश्वर चंद गर्ग

केथल, हरियाणा

## संस्थागत सहयोग का बना माहौल

समुद्री गतिविधियों की प्रभावी निगरानी के लिए दिल्ली में हुई क्वाड बैठक में 'इंडो-पैसिफिक मैरिटाइम सर्विलांस कोलैबोरेशन' की शुरुआत सबसे महत्वपूर्ण घोषणा रही। छोटे द्वीपीय देशों को वैकल्पिक विकास सहयोग मुहैया कराने के उद्देश्य से फीजी में 'संयुक्त अवसंरचना परियोजना' का पेलान क्वाड बैठक की दूसरी बड़ी उपलब्धि कहीं जा सकती है। 'क्रिटिकल मिनरल्स फ्रेमवर्क' की स्थापना आर्थिक व रणनीतिक दृष्टि से समायोजित हस्तक्षेप कहा जा सकता है। आतंकवाद के विरुद्ध सहयोग पर बल देने का निर्णय क्वाड देशों की सुरक्षा चिंताओं को कम करेगा।

### अजय कुमार बियानी

इंदौर, मध्य प्रदेश

## सफलता ठोस परिणामों पर निर्भर

हिंद-प्रशांत क्षेत्र में बढ़ती सामरिक प्रतिस्पर्धा, समुद्री सुरक्षा चुनौतियों, आपूर्ति श्रृंखलाओं की अनिश्चितता और उभरती प्रौद्योगिकियों पर बढ़ती प्रतिस्पर्धा ने क्वाड के महत्त्व को और बढ़ा दिया है। भारत के लिए यह मंच इसलिए अहम है कि उसके आर्थिक और सामरिक हित इस क्षेत्र से सीधे जुड़े हैं। समुद्री मार्गों की सुरक्षा, निबंध व्यापार और क्षेत्रीय स्थिरता भारत की प्रमुख प्राथमिकताएं हैं। हालांकि, क्वाड कोई सैन्य गठबंधन नहीं है। इसकी वास्तविक सफलता स्वास्थ्य, प्रौद्योगिकी, साइबर सुरक्षा, आपदा प्रबंधन, सेमीकंडक्टर निर्माण और आपूर्ति श्रृंखला सुदृढ़ीकरण जैसे क्षेत्रों में ठोस और व्यावहारिक परिणाम देने पर निर्भर करेगी।

### रोशनी यादव

अयोध्या, उत्तर प्रदेश

## क्वाड ने खोले नए आर्थिक अवसर

क्वाड विदेश मंत्रियों की बैठक भारत के लिए केवल कूटनीतिक उपलब्धि नहीं, बल्कि आर्थिक अवसरों का नया द्वार भी है। बैठक में घोषित महत्वपूर्ण खनिज फ्रेमवर्क से इलेक्ट्रिक वाहन, बैटरी और डीप-टेक स्टार्टअप को आवश्यक कच्चे माल की अधिक सुरक्षित आपूर्ति मिल सकेगी। ओपन रेन पहल भारतीय टेलीकॉम कंपनियों और स्टार्टअप को वैश्विक बाजारों तक पहुंच बनाने का अवसर देगी। वहीं, बायोमैनुफैक्चरिंग और स्वास्थ्य प्रौद्योगिकी सहयोग से भारतीय हेल्थ-टेक एवं बायोटेक स्टार्टअप को अनुसंधान, निवेश और निर्यात के नए अवसर मिलेंगे।

...और यह है अगला मुद्दा

हर सोमवार को हम सम-सामयिक विषय पर व्यापार गोष्ठी में आपके विचारों को प्रकाशित करते हैं। साथ ही, होती है दो विशेषज्ञों की राय।

इस बार का विषय है - **आरबीआई की नई मौद्रिक नीति पर आपकी राय ?** अपनी राय अपने टेलीफोन नंबर और पूरे पते के साथ हमें इस पते पर भेजें: बिज़नेस स्टैंडर्ड (हिंदी), नेहरू हाउस, 4 बहादुरशाह जफर मार्ग, नई दिल्ली- 110002 फैक्स नंबर- 011-3720201 या फिर ई-मेल करें [goshthi@bsmail.in](mailto:goshthi@bsmail.in)

## बकौल विश्लेषक

### भारत के लिए एक बड़ी कूटनीतिक सफलता

भारत, अमेरिका, जापान और ऑस्ट्रेलिया के विदेश मंत्रियों की क्वाड बैठक पिछले कुछ वर्षों में हिंद प्रशांत क्षेत्र की महत्वपूर्ण भू-राजनीतिक घटना रही। क्वाड स्वयं को आधिकारिक रूप से स्वतंत्र और मुक्त हिंद प्रशांत को बढ़ावा देने वाले समूह के रूप में प्रस्तुत करता है, लेकिन चीन इसे एक ऐसे रणनीतिक गठबंधन के रूप में देखता है जिसका उद्देश्य चीन के बढ़ते सैन्य, आर्थिक और राजनीतिक प्रभाव को सीमित करना है। चीन की तीखी प्रतिक्रिया और क्वाड सदस्य देशों को दी गई चेतावनी इस बात का स्पष्ट संकेत है कि वह इस समूह को अपने दीर्घकालिक रणनीतिक हितों के लिए गंभीर चुनौती के रूप में देखता है। बैठक का सबसे महत्वपूर्ण पहलू यह रहा कि सदस्य देशों ने बल प्रयोग या दबाव के माध्यम से किसी भी देश द्वारा यथास्थिति बदलने के प्रयासों का सामूहिक रूप से विरोध दोहराया। यह चीन को स्पष्ट संदेश है कि यदि वह सैन्य दबाव के माध्यम से क्षेत्रीय वास्तविकता को बदलने का प्रयास करता है, तो उसे सामूहिक कूटनीतिक प्रतिरोध का सामना करना पड़ेगा। भारत के लिए यह बैठक एक बड़ी कूटनीतिक सफलता साबित हुई, क्योंकि क्वाड ने आतंकवाद, विशेषकर सीमा-पार आतंकवाद की स्पष्ट और बिना किसी शर्त के निंदा की।



### बिग्रेडियर (सेवानिवृत्त) हेमंत महाजन

सुरक्षा मामलों के विशेषज्ञ

### क्षेत्रीय सुरक्षा सहयोग के लिए नई पहल

भारत, जापान, ऑस्ट्रेलिया और अमेरिका को मिलकर बने क्वाड संगठन के विदेश मंत्रियों की बैठक का सबसे बड़ा संदेश समूह के भीतर राजनीतिक सामंजस्य व हिंद-प्रशांत क्षेत्र में सहयोग की प्रतिबद्धता बरकरार है। चीन की आक्रामकता और समुद्री सुरक्षा से जुड़े खतरों के बीच क्वाड ने न केवल अपनी मौजूदा पहलों को आगे बढ़ाने का संकल्प दोहराया, बल्कि इंडो-पैसिफिक मैरिटाइम सर्विलांस कोलैबोरेशन जैसी नई पहल की घोषणा कर क्षेत्रीय सुरक्षा सहयोग को भी मजबूती देने का संकेत दिया। ऊर्जा संकट व पश्चिम एशिया पूर्व पर अमेरिका के बढ़ते फोकस के बावजूद क्वाड की बैठक दर्शाती है कि वाशिंगटन की हिंद-प्रशांत क्षेत्र में रणनीतिक प्राथमिकता बनी हुई है। आगे चलकर समूह को सुरक्षा सहयोग के साथ-साथ आर्थिक व आपूर्ति श्रृंखला संबंधी चुनौतियों पर भी अधिक ध्यान देना होगा। महत्वपूर्ण खनिजों और रेयर अर्थ तत्वों के क्षेत्र में सहयोग क्वाड के लिए एक प्रमुख एजेंडा बन सकता है। क्वाड भविष्य में ऊर्जा, प्रौद्योगिकी और महत्वपूर्ण खनिजों से जुड़ी आर्थिक सुरक्षा के लिए भी एक महत्वपूर्ण साझेदारी के रूप में उभर सकता है।

### बातचीत: रामवीर सिंह गुर्जर



### सायंतन हलदर

एसोसिएट फेलो ( स्ट्रेटजिक स्टडीज प्रोग्राम ), ऑब्जर्वर रिसर्च फाउंडेशन

## PUBLIC NOTICE FOR THE ATTENTION OF THE PUBLIC SHAREHOLDERS OF



# DHANUKA AGRITECH LIMITED

Corporate Identity Number: L24219HR1985PLC122802  
Registered Office & Correspondence Address: Global Gateway Towers, MG Road, Near Guru Dronacharya Metro Station, Gurugram - 122 002, Haryana, India.  
Tel: +91 124 434 5000 | Website: [www.dhanuka.com](http://www.dhanuka.com) | Email: [investors@dhanuka.com](mailto:investors@dhanuka.com)  
Contact Person: Jitin Sadana, Company Secretary and Compliance Officer

THIS PUBLIC NOTICE IS BEING ISSUED BY DHANUKA AGRITECH LIMITED ("THE COMPANY"), TO THE ELIGIBLE SHAREHOLDERS HOLDING EQUITY SHARES AS ON FRIDAY, MAY 29, 2026 ("RECORD DATE"), FOR THE BUYBACK OF UPTO 5,00,000 (FIVE LAKH ONLY) OF FACE VALUE OF ₹ 2/- (RUPEES TWO) EACH ("EQUITY SHARES"), REPRESENTING 1.11% OF THE PAID-UP EQUITY SHARE CAPITAL OF THE COMPANY ("BUYBACK") BY WAY OF A TENDER OFFER THROUGH THE STOCK EXCHANGE MECHANISM ("TENDER OFFER"), FOR CASH AT A PRICE OF ₹ 1,400/- (RUPEES ONE THOUSAND FOUR HUNDRED ONLY) ("BUYBACK PRICE") PER EQUITY SHARE FOR AN AGGREGATE AMOUNT OF UPTO ₹ 70.00 CRORE (RUPEES SEVENTY CRORE ONLY) ("BUYBACK SIZE") IN ACCORDANCE WITH THE SECURITIES AND EXCHANGE BOARD OF INDIA (BUYBACK OF SECURITIES) REGULATIONS, 2018, AS AMENDED ("SEBI BUYBACK REGULATIONS").

### This Public Notice is to be read together with:

- the public announcement in connection with the Buyback Regulations, dated Wednesday, May 20, 2026 and published on Thursday, May 21, 2026, in all editions of the Business Standard (English and Hindi) ("Public Announcement");
- the Letter of Offer dated Tuesday, June 02, 2026, in connection with the Buyback ("Letter of Offer") and;
- the Offer Opening Advertisement cum Corrigendum to the Public Announcement dated Tuesday, June 02, 2026 in connection with the Buyback of Equity Shares and published on Wednesday, June 03, 2026 in all editions of the Business Standard (English and Hindi) ("Offer Opening Advertisement cum Corrigendum to the Public Announcement").

The dispatch of the Letter of Offer and Tender forms along with Form SH-4 to all the Eligible Shareholders of the Company holding Equity Shares as on the Record Date i.e. Friday, May 29, 2026, was completed on Tuesday, June 02, 2026, through electronic mode to the Eligible Shareholders whose email addresses were available with the Depositories / Company. In case of non-receipt of the Letter of Offer and the Tender Forms, please follow the procedure mentioned in paragraph 20.27 of Letter of Offer.

The shareholder can participate / tender their Equity Shares of the Company ("Equity Shares") under the Buyback Offer in accordance with the SEBI Buyback Regulations. Please note the following schedule of activities in relation to the Buyback:

Particulars	Date	Day
Date of Opening of the Buyback	June 04, 2026	Thursday
Date of Closing of the Buyback	June 10, 2026	Wednesday
Last date of receipt of the completed Tender Forms and other specified documents by the Registrar to the Buyback*	June 10, 2026	Wednesday
Last date for settlement of bids on the Stock Exchange#	June 17, 2026	Wednesday

\*For the Eligible Shareholders holding Equity Shares in demat form, the Tender Form and TRS is not required to be submitted to the Company, Manager or the Registrar. After the receipt of the Equity Shares in dematerialized form by the Clearing Corporation and a valid bid in the exchange bidding system, the Buyback shall be deemed to have been accepted for the Eligible Shareholders holding Equity Shares in dematerialized form and Seller Member/ Eligible Public Shareholder holding Equity Shares in physical form is required to deliver the original Equity Share certificate(s) and documents along with TRS either by speed post or courier or hand delivery to Registrar to the Offer on or before the Buyback Closing Date till 5:00 p.m. IST. The envelope should be super scribed as "Dhanuka Agritech Limited - Buyback 2026-27.

#This activity may happen on or before the indicated date.

The Eligible Shareholders may obtain copies of Letter of Offer from the website of the Securities and Exchange Board of India at [www.sebi.gov.in](http://www.sebi.gov.in), the Registrar to the Buyback at [www.bigshareonline.com](http://www.bigshareonline.com), the Stock Exchanges at [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com), the Manager to the Buyback at [www.sundaecapital.com](http://www.sundaecapital.com) and on the website of the Company at [www.dhanuka.com](http://www.dhanuka.com).

**FOR EQUITY SHARES HELD IN PHYSICAL FORM:** Public Shareholders who are holding Equity Shares in Physical Form and intend to participate in the Offer will be required to approach their respective Seller Member(s) along with the complete set of documents for verification procedures to be carried out including the (i) original Equity Share certificate(s), (ii) valid share transfer form(s) i.e. Form SH-4 duly filled and signed by the transferors (i.e. by all registered Public Shareholders in same order and as per the specimen signatures registered with the Company) and duly witnessed at the appropriate place authorizing the transfer in favour of the Company, (iii) self-attested copy of the Public Shareholder's PAN Card, (iv) the Tender Form (duly signed by all Public Shareholders in case the Equity Shares are in joint names) the same order in which they hold Equity Shares, and (v) any other relevant documents such as, but not limited to, duly attested power of attorney, corporate authorization (including board resolution / specimen signature), notarized copy of death certificate and succession certificate or probated will, if the original Public Shareholder has deceased, etc., as applicable. In addition, if the address of the Public Shareholder has undergone a change from the address registered in the Register of Members of the Company, the Public Shareholder would be required to submit a self-attested copy of address proof consisting of any one of the following documents: valid Aadhar Card, Voter Identity Card or Passport.

For the detailed procedure for tendering Equity Shares in the Buyback, shareholders should refer to Clause 20 of the Letter of Offer ("Procedure for Tender Offer and Settlement") and are required to adhere to and follow the procedure prescribed therein while participating in the Buyback Offer.

Any person who desires to participate in the Buyback may do so pursuant to independent inquiry, investigation and analysis. Such person shall have no claim against the Company, the Manager to the Buyback, the Registrar to the Buyback or the Buyer Broker whatsoever for any loss suffered by such person as a result of, or in connection with, participation in the Buyback or the tendering of Equity Shares through the Acquisition Window Facility of the National Stock Exchange of India Limited ("NSE"), being the Designated Stock Exchange, whether by reason of anything stated or omitted to be stated herein or for any other reason whatsoever.

This Public Notice is issued solely for the purpose of informing those shareholders who have not received the Letter of Offer due to non-delivery or for any other reason whatsoever.

MANAGER TO THE BUYBACK	REGISTRAR TO THE OFFER
 <p>SUNDAE CAPITAL ADVISORS PRIVATE LIMITED 306-307, 'AT' Mahakali Caves Road, Andheri (East) Mumbai - 400 093, Maharashtra, India Tel. No.: +91 22 4515 5887 Email: <a href="mailto:dhanuka.buyback@sundaecapital.com">dhanuka.buyback@sundaecapital.com</a> Investor Grievance e-mail id: <a href="mailto:grievances.mb@sundaecapital.com">grievances.mb@sundaecapital.com</a> Website: <a href="http://www.sundaecapital.com">www.sundaecapital.com</a> SEBI Regn. No.: INM000012494 Validity Period: Permanent CIN: U65990DL2016PTC305412 Contact Person: Rajiv Sharma / Chirag Pareek</p>	 <p>BIGSHARE SERVICES PRIVATE LIMITED CIN: U99999MH1994PTC076534 S6-2, 6th Floor, Pinnacle Business Park Next to Ahura Centre, Mahakali Caves Road Andheri (East), Mumbai - 400 093, Maharashtra, India Tel. No.: +91 22 6263 8200 Email: <a href="mailto:buybackoffer@bigshareonline.com">buybackoffer@bigshareonline.com</a> Investor Grievance Email: <a href="mailto:investor@bigshareonline.com">investor@bigshareonline.com</a> Website: <a href="http://www.bigshareonline.com">www.bigshareonline.com</a> SEBI Registration No.: INR000001385 Contact Person: Maruti Eate</p>

**Directors' Responsibility:** As per Regulation 24(i)(a) of the SEBI Buyback Regulations, the Board of Directors of the Company accept full responsibility for the information contained in this Public Notice and confirms that such document contains true, factual and material information and does not contain any misleading information.

For and on behalf of the Board of Directors of DHANUKA AGRITECH LIMITED

Sd/- Mahendra Kumar Dhanuka Chairman (DIN: 00628039)	Sd/- Rahul Dhanuka Managing Director (DIN: 00150140)	Sd/- Jitin Sadana Company Secretary and Compliance Officer (FCS-7612)
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Place: Gurugram  
Date: June 06, 2026