

Date: 31.03.2026

Letter No. FFL/SEC/2025-26/SE-136

The Manager Listing Department National Stock Exchange of India Limited Exchange Plaza, Plot No. C/1, G Block Bandra Kurla Complex, Bandra (E), Mumbai – 400 051	The Manager Listing Department BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Mumbai - 400 001
Symbol: FUSION	Scrip Code: 543652, 977381, 977412

Subj.: Outcome of Board Meeting dated March 31, 2026 – pursuant to Regulation 30 and 51 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/ Madam,

Pursuant to the provisions of Regulations 30 and 51 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI LODR Regulations”), we wish to inform you that the Board of Directors of the Company, in its meeting held today i.e. Tuesday, March 31, 2026, has *inter-alia*, considered and approved the following:

- (i) Consequent to his retirement, Mr. Kenneth Dan Vander Weele (DIN: 02545813) has tendered his resignation from the position of Non-Executive Director of the Company, representing Creation Investments Fusion, LLC and Creation Investments Fusion II, LLC and accordingly ceased to be a Director of the Company, w.e.f. March 31, 2026. A copy of resignation letter is enclosed as **Annexure-A**.

The Board of Directors of the Company places on record its sincere appreciation for the valuable contribution and guidance provided by Mr. Kenneth Dan Vander Weele during his association with the Company as a Non-Executive Director.

- (ii) Based on the recommendations of the Nomination and Remuneration Committee and subject to the approval of shareholders of the Company, the Board of Directors have considered and approved the appointment of Ms. Remika Agarwal (DIN: 09438221), as Non-Executive Non-Independent Director of the Company, liable to retire by rotation, representing Creation Investments Fusion, LLC and Creation Investments Fusion II, LLC, for a period of 5 consecutive years commencing from March 31, 2026 to March 30, 2031.

The details related to resignation of Mr. Kenneth Dan Vander Weele and the appointment of Ms. Remika Agarwal, as required under Regulation 30 and Regulation 51 of the SEBI LODR Regulations, read with Schedule III thereto and the SEBI Circular SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, is enclosed as **Annexure-B**.

The meeting of the Board commenced at 05:15 PM (IST) and concluded at 05:40 PM (IST).

The copy of this letter is also available on the website of company i.e. www.fusionfin.com.

You are requested to kindly take the above on record.

Thanking you.

Yours truly,
For **Fusion Finance Limited**
(Formerly known as Fusion Micro Finance Limited)

Vikrant Sadana
Company Secretary & Compliance Officer
Enc.: a/a

March 31, 2026

**To,
The Nomination and Remuneration Committee & Board of Directors,
Fusion Finance Limited,
H-1, C-Block, Community Centre, Naraina Vihar, New Delhi-110028**

Sub.: Resignation from position of Non-Executive Director of the Company

Dear Board Members,

On account of my retirement, I would like to resign from my position as a Non-Executive Director of the Fusion Finance Limited, representing Creation Investments Fusion, LLC and Creation Investments Fusion II, LLC effective from March 31, 2026.

I further confirm that there is no other material reason other than as mentioned above for my stepping down from the position of Non-Executive Director of the Company.

It has been a privilege to serve on the Board since 2016 and to contribute to the Company's governance and transformation. I am grateful for the trust placed in me and for the opportunity to collaborate with an exceptional team of fellow Board members and management. I am confident in the Company's continued success under its strong leadership.

Thanking you.

Yours faithfully,



**Kenneth Dan Vander Weele
Director
DIN: 02545813**

The details as required under Regulation 30 and Regulation 51 of the SEBI LODR Regulations read with Schedule III and SEBI Circular SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026

Sr. No.	Particulars	Mr. Kenneth Dan Vander Weele (DIN: 02545813)	Ms. Remika Agarwal (DIN: 09438221)
1.	Reason for change viz. resignation/ appointment	Resignation of Mr. Kenneth Dan Vander Weele from the position of Non-Executive Director of the Company, representing Creation Investments Fusion, LLC and Creation Investments Fusion II, LLC, consequent to his retirement.	Appointment of Ms. Remika Agarwal as the Non-Executive Non-Independent Director of the Company, liable to retire by rotation, representing Creation Investments Fusion, LLC and Creation Investments Fusion II, LLC, for a period of 5 consecutive years commencing from March 31, 2026 to March 30, 2031.
2.	Date of cessation/ appointment	Cessation date: March 31, 2026	Appointment date: March 31, 2026
3.	Brief profile (in case of appointment)	Not Applicable	As mentioned below
4.	Disclosure of relationships between Directors (in case of appointment of a Director)	Not Applicable	Ms. Remika is not related to any Director, Key Managerial Personnel and Senior Managerial Personnel of the Company.
5.	Affirmation that the director being appointed is not debarred from holding the office of director by virtue of any order of SEBI or any other such authority as per BSE Circular LIST/COMP/14/2018-19 and NSE Circular NSE/CML/2018/24, both dated June 20, 2018.	Not Applicable	Ms. Remika Agarwal is not debarred from holding the office of Director by virtue of any SEBI Order or any other authority.

Brief Profile of Ms. Remika Agarwal:

Ms. Remika Agarwal joined Creation Investments in January 2020 and currently serves as Director and Country Head – India. She possesses extensive experience in Non-Banking Financial Companies (“NBFCs”) and credit markets. She has previously served on the Boards of Sonata Finance Private Limited, Kissandhan Agri Financial Services Private Limited and North End Foods Marketing Private Limited. At present, she is serving on the Boards of CISV India Private Limited and Desiderata Impact Ventures Private Limited.

Earlier, she headed Structured Finance & Products at Northern Arc Capital, where she conducted detailed due diligence on companies, assessed business risks, and launched several innovative products. Prior to that, she worked with ICRA Ratings, covering the financial services sector in depth—including NBFCs and banks—which gave her substantial expertise in India’s financial services markets. Ms. Agarwal holds a Master of Business Administration from the Management Development Institute and a Bachelor of Science in Economics, Statistics, and Mathematics from St. Xavier’s College, Kolkata. Her expertise and experience in the financial services sector of India will contribute significantly to the Company’s strategic priorities.