CIN : L93000DL2013PLC258273
GSTIN : 07AADCI3472Q1Z2
PAN : AADCI3472Q
PF No. : DLCPM-33296
ESI No. : 1100081251000101
MSME : UDYAM-DL-11-0006466

Icon Facilitators Limited
(Formerly known as Icon Facilitators Private Limited)
C-28, 2nd Floor, C-Block, Community Center
Janak Puri New Delhi-110058
Tele No. 011-42603176
Email: iconfacilities@gmail.com

Date: November 14, 2026

To,
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai – 400001, India

Script Code- 544426

Sub.: Outcome of Board Meeting of Icon Facilitators Limited ("the Company")

Dear Sir/Madam,

Pursuant to regulation 33 and any other applicable provisions of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, this is to inform you that, the Board of Directors of the Company at their meeting held today on **Saturday, 14th November, 2026**, inter alia, considered and approved Un-audited Financial Results for the half year ended on September 30, 2026 together with Limited Review Report issued by Statutory Auditors of the Company. Copy of Un Audited Financial Results along with Limited Review Report thereon is enclosed herewith as **Annexure – A.**

Further, pursuant to Regulation 32 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, copy of statement of deviation(s) or verification(s) in respect of the utilization of the proceeds of the Initial Public Offer (IPO) of the Company for the half year ended 30th September, 2026 is enclosed herewith as **Annexure – B.**

The Board Meeting commenced at 02:00 P.M. and concluded at 3:35 P.M.

You are requested to take the above information on record.

Thanking you.

Yours Sincerely,
For **Icon Facilitators Limited**

Pooja
Digitally signed by Pooja
Date: 2026.11.14 15:54:37 +05'30'

Pooja
Company Secretary & Compliance Officer

Encl.:
1. ***Limited Review Report***
2. ***Unaudited Financial Results***
3. ***Statement of deviation(s) or variation(s)***

SINGHAL GUPTA & CO. LLP
Chartered Accountants
S. M. Kuteer, 92, Civil Lines, Meerut
Tel: 0121 – 4014700, 43, 45
Email: ca.snghlaudit@gmail.com

INDEPENDENT AUDITOR'S LIMITED REVIEW REPORT ON UNAUDITED HALF YEARLY FINANCIAL RESULTS OF THE COMPANY PURSUANT TO THE REGULATION 33 OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015, AS AMENDED.

TO
The Board of Directors of ICON FACILITATORS LIMITED

1. We have reviewed the accompanying Statement of Unaudited Standalone Financial Results of **ICON FACILITATORS LIMITED** (the Company"), for the six months ended September 30, 2026.

2. This Statement, which is the responsibility of the Company's Management and approved by the Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in the Accounting Standard 25 "Interim Financial Reporting" ("AS 25"), prescribed under Section 133 of the Companies Act, 2013 and other accounting principles generally accepted in India and in compliance with the Listing Regulations. Our responsibility is to issue a report on the Financial Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.

4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement of unaudited Financial Results prepared in accordance with applicable accounting standards and other recognised accounting practices and policies has not disclosed the information required to be disclosed in terms of the regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 including the manner in which it is to be disclosed, or that it contains any material misstatement.

For SINGHAL GUPTA & CO LLP,
(Chartered Accountants)
FRN: 004933C

CA CHETAN SINGHAL
Partner
Membership No- 420018
UDIN: 26420018GPAQNA3001
Date: - 14-11-2026

SINGHAL GUPTA & CO. LLP Chartered Accountants

Icon Facilitators Limited

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CIN: L93000DL2013PLC258273
www.iconf.in | info@iconf.in

Statement of Unaudited Assets and Liabilities as at 30 September 2026

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	As at 30 Sept 2026	As at 30 Sept 2025	As at 31 March 2026
Equities and Liabilities			
Shareholder's funds			
Share Capital	785.96	785.96	785.96
Reserves and Surplus	2,612.18	2,463.55	2,795.95
	3,398.14	**3,249.51**	**3,581.91**
Non-Current Liabilities			
Long Term Borrowings	34.63	42.68	40.88
Deferred Tax Liability (Net)	-	-	-
Long-term provisions	131.05	130.27	131.05
	165.68	**172.95**	**171.93**
Current Liabilities			
Short Term Borrowings	14.16	20.69	16.57
Trade Payables			
- total outstanding dues of micro enterprises and small enterprises	5.83	-	9.26
- total outstanding dues of creditors other than micro and small enter	18.45	26.36	10.19
Other Current Liabilities	524.71	281.98	463.81
Short-Term Provisions	46.10	75.31	63.85
	609.25	**404.34**	**563.67**
Total	**4,173.08**	**3,826.80**	**4,317.51**
Assets			
Non-Current Assets			
Property, Plant and Equipment and Intangible Assets			
(i) Property, Plant and Equipment	537.40	219.80	543.09
(ii) Capital work-in-progress	-	-	-
(iii) Intangible Assets under development	-	-	-
Non-Current Investments	255.12	425.00	425.56
Deferred Tax Assets (Net)	36.34	46.31	42.81
Long Term Loans and Advances	126.81	70.32	76.81
Other Non-Current Assets	6.42	6.42	6.42
	962.09	**767.85**	**1,094.69**
Current Assets			
Current Investments	-	-	-
Inventories	52.44	19.25	40.57
Trade Receivables	2,270.09	1,810.15	2,179.32
Cash and Cash Equivalents	387.52	545.18	627.92
Short Term Loand and Advances	228.11	518.46	183.42
Other Current Assets	272.84	165.91	191.59
	3,210.99	**3,058.95**	**3,222.82**
Total	**4,173.08**	**3,826.80**	**4,317.51**

For and on behalf of the Board of Directors of
Icon Facilitators Limited

Director

Place: New Delhi
Date: 14th November of 2026

Dinesh Makhija
Managing Director
(DIN: 06629656)

Icon Facilitators Limited

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Statement of Unaudited Financial Results for the half year ended 30 September 2026

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Half Year Ended		Year Ended
	30 Sept 2026 (Un-audited)	30 Sept 2025 (Un-Audited)	31 March 2026 (Audited)
Revenue from Operations	3,280.17	2,979.12	6,424.27
Other Income	11.26	4.59	23.85
Total Income	**3,291.43**	**2,983.71**	**6,448.12**
Expenses			
Cost of Material Consumed	53.09	11.56	56.03
Employee Benefit Expenses	3,215.65	2,638.39	5,380.17
Finance Cost	3.07	23.01	30.00
Depreciation and Amortisation	27.19	6.02	35.91
Other Expenses	168.19	104.69	350.22
Total Expenses	**3,467.19**	**2,783.67**	**5,852.33**
Profit/(loss) before tax	**-175.77**	**200.04**	**595.79**
Tax Expense			
Current Tax	-	50.35	146.83
Tax Expenses of Prior Years	-	-	0.36
Deferred Tax	6.47	2.94	6.44
	6.47	**53.29**	**153.63**
Profit/(loss) for the year before prior period adjustments and extraordinary items	**-182.24**	**146.75**	**442.16**
Add: Prior Period Adjustments (net)	(1.52)	-	-6.78
Profit/(loss) for the year before extraordianry items	**-183.76**	**146.75**	**435.38**
Add: Extraordinary Items	-	-	-
Net Profit/(Loss)	**-183.76**	**146.75**	**435.38**
Earnings per equity share			
Basic Earnings per share	-2.34	4.29	5.93
Diluted Earnings per share	-2.34	4.29	5.93
Basic Earnings per share (After Bonus Effect)	-2.34	4.29	5.93
Diluted Earnings per share (After Bonus Effect)	-2.34	4.29	5.93

For and on behalf of the Board of Directors of
Icon Facilitators Limited

For Icon Facilitators Limited

Director

Dinesh Malhotra
Managing Director
(DIN: 06629656)

Place: New Delhi
Date: 14th November of 2026

Icon Facilitators Limited

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Statement of Cash Flow for the half year ended 30 September 2026

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars		As at 30 Sept 2026	As at 30 Sept 2025	As at 31 March 2026
A. Cash Flow from Operating Activities:				
Profit before tax		**(175.77)**	200.04	595.79
Adjustment for:				
Prior Period Adjustment		(1.52)	0.00	(6.78)
Provision for gratuity		0.00	4.42	3.24
Depreciation		27.19	6.02	35.91
Interest Income from Fixed Deposit		(11.21)	0.00	(21.99)
Gratuity Paid during the year		(17.75)	(7.55)	0.00
Interest on Loan		1.90	23.01	26.75
Operating Profit before working capital changes		**(177.15)**	**225.94**	**632.93**
Adjustments for changes in working capital:				
(Increase) / decrease in assets:				
Inventories		(11.87)	(19.25)	(40.57)
Trade Receivables		(90.77)	(169.44)	(538.61)
Other Current Assets		(81.24)	26.91	11.38
Short-Term Loans and Advances		(44.68)	(360.85)	(33.60)
Other Non-Current Assets		0.00	0.00	0.00
Increase / (decrease) in liabilities:				
Trade Payables		4.83	18.65	11.74
Other Current Liabilities		60.91	(140.75)	41.07
Cash generated from operations		**(339.99)**	**(418.79)**	**84.34**
Income taxes paid (net of refunds)		0.00	(50.35)	(164.24)
Net Cash used in operating activities	**(A)**	**(339.99)**	**(469.14)**	**(79.90)**
B. Cash flow from investing activities				
Purchase of Property, Plant and Equipment		(21.51)	(134.33)	(487.51)
(Increase)/Decrease in Long-Term Loans and Advances		(50.00)	0.13	(12.79)
Proceeds/(Realisation) in Investments		170.44	(425.00)	(421.49)
Interest Income from Fixed Deposits		11.21	0.00	21.99
Net Cash used in investing activities	**(B)**	**110.15**	**(559.20)**	**(899.79)**
C. Cash flow from Financing Activities				
Proceeds / (Repayment) from Borrowings		(8.66)	(376.93)	(382.85)
Increase in Share Capital		0.00	0.00	210.00
Securities Premium Received (Net)		0.00	1,546.22	1,589.98
Interest Paid		(1.90)	(23.01)	(26.75)
Net Cash Flow from Financing Activities	**(C)**	**(10.57)**	**1,146.28**	**1,390.37**
Net Increase in cash and cash equivalents	**(A+B+C)**	(240.40)	117.94	410.68
Cash and cash equivalents as at the beginning of the year		627.92	217.24	217.24
Cash and cash equivalents as at the end of the year		**387.52**	**335.18**	**627.92**

Note: The Cash Flow Statement has been prepared under Indirect Method as set out in Accounting Standard 3, 'Cash Flow Statements' notified under Section 133 of Companies Act, 2013.

For and on behalf of the Board of Directors of
Icon Facilitators Limited

For Icon Facilitators Limited

Dinesh Makhija
Managing Director
(DIN: 06629656)

Director

Place: New Delhi
Date: 14th November of 2026

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Notes **to the Unaudited Financial Results** for the half year and year ended 30 September 2026

1. The above un-audited financial results for the half year ended 30 September 2026 have been prepared by the Company in accordance with the Regulation 33 of SEBI (Listing Obligations & Disclosure Requirements) Regulation 2015 (as amended) and in accordance with the Accounting Standards (AS) as prescribed under Section 133 of the Companies Act, 2013 read with Companies (Accounting Standards) Rules, 2006 and were reviewed by the Audit Committee and approved & taken on record by the Board of Directors at their respective Meeting held on **Saturday 14th November, 2026**.

2. The Statutory Auditors have expressed an unmodified review conclusion on the financial results for the half year ended September 30, 2026. The review report has been filed with the stock exchange and is available on the Company's website.

3. The Company is only having one reportable business segments i.e. rendering of facility management services and manpower services, operational and electrical maintenance services. Further, the Company is operating in single geographic segment i.e. India.

4. The above financial results are available on Company website https://iconf.in at the SME Platform of BSE Limited.

5. The figures for the corresponding previous periods have been regrouped / reclassified, wherever considered necessary to confirm the figures represented in the current period.

6. The above financial results are prepared in accordance with the Accouting Standards.

7. The Company had completed its Initial Public Offer ("IPO") on 1st July, 2025 by way of 21,00,000 equity shares of face value of Rs. 10/- each of the Company at an issue price of Rs. 91/- (including premium of Rs. 81/- per equity share) aggregating to 1,911 Lakhs. The equity shares of the Company were listed on SME platform of BSE Limited (BSE) on 1st July, 2025.

   Utilisation of the IPO proceeds (net of share issue expenses) is summarised below:-

Object of the issue as per prospectus	**Amount disclosed in the offer documents #**	**Utilisation up to 30 September, 2026**
Working Capital Requirement of the Company	1,600.00	1,577.13
Generate Corporate Purpose	200.00	-
Total	**1,800.00**	**1,577.13**

net of share issue expenses
$ Net IPO proceeds, which were un-utilised as on 30th September 2026 for amounting to Rs. 222.87 Lakhs, has been temporarily deployed in fixed deposit.

For and on behalf of the Board of Directors of
Icon Facilitators Limited

For Icon Facilitators Limited

Dinesh Malkania
Managing Director
(DIN: 06629656)

Director

Place: New Delhi
Date: 14th November of 2026

GST No. - 07AADCI3472Q1Z2
PAN – AADCI3472Q
PF No. - DLCPM-33296
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Annexure B

Statement of Deviation/ Variation in utilization of funds raised

Particulars	Remarks
Name of listed entity	Icon Facilitators Limited
Mode of fund Raising	Public Issue (IPO)
Date of raising funds	July 01, 2025
Amount Raised	Rs. 19.11 crores
Report filed for quarter ended	September 30, 2026
Monitoring Agency	Not Applicable
Monitoring Agency name, if applicable	Not Applicable
Is there a Deviation/ Variation in use of funds raised?	No
If yes, whether the same is pursuant to change in terms of a contract of objects, which was Approved by the shareholders	NA
If yes, date of shareholder approval	NA
Explanation for the Deviation/ variation	NA
Comments of the audit committee after review	No Comments
Comments of the auditors, if any	No Comments

Objects for which funds have been raised and where there has been deviation, in the following table –

The Company raised the funds with the intent to be listed on the Stock Exchange, to be used for the working capital requirements and general corporate purpose.

Original Object	Modified object, if any	Original Allocation (in Rs. In Crores)	Modified Allocation, if any	Fund Utilized (Crs)	Amount of deviation/ variation for the quarter according to applicable object [INR Crores and in %)	Remarks, if Any
The Company raised the	NA	19.11	NA	15.77	NA	NA

For Icon Facilitators Limited

Director

funds with the intent to be listed on the Stock Exchange, to be used for the Working capital requirements and general corporate purpose						

Deviation or variation could mean:

i. Deviation in the objects or purposes for which the funds have been raised or
ii. Deviation In the amount of funds actually utilized as against what was originally disclosed or
iii. Change in terms of a contract referred to in the fund-raising document i.e. prospectus, letter of offer, etc.

For Icon Facilitators Limited

Director

Name: Dinesh Makhija
Designation: Managing Director
Place: New Delhi
Date: 14th November, 2026