Date: September 16, 2026

To,
Department of Corporate Services/ Listing
BSE Limited
PJ Towers, Dalal Street,
Mumbai – 400001

BSE Scrip Code - 544453
ISIN: INE0V0L01028

Sub: Summary of proceedings of the 27th Annual General Meeting ("AGM") of the Company held on Wednesday, September 16, 2026

Ref: Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations").

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith proceedings of 27th Annual General Meeting of the Company held today i.e. on Wednesday, September 16, 2026 at 03.00 P.M. through Video Conferencing (VC) / Other Audio Visual Means (OAVM).

Kindly take the same on record.

The above information will be made available on the website of the Company i.e., https://www.monarchltd.com/.

You are requested to take the above information on record

For and on behalf of
Monarch Surveyors and Engineering Consultants Limited

DATTATRAYA MOHANIRAJ KARPE
Digitally signed by DATTATRAYA MOHANIRAJ KARPE
Date: 2026.09.16 21:05:22 +05'30'

Dattatraya Mohaniraj Karpe
Managing Director
DIN: 01155398

Proceedings of the 27th Annual General Meeting of Monarch Surveyors and Engineering Consultants Limited held on Wednesday, September 16, 2026

Date, time and venue of the Annual General Meeting:

The 27th Annual General Meeting ("AGM / the Meeting") of the Members of the Company was convened today i.e., Wednesday, September 16, 2026, at 03:00 P.M., through Video Conference ("VC") / Other Audit Visual Means ("OAVM") without the physical presence of the Members at a common venue, in compliance with relevant Circulars issued from time to time by the Ministry of Corporate Affairs ("MCA") and Securities and Exchange Board of India ("SEBI").

In accordance with Secretarial Standard - 2 on General Meeting issued by the Institute of Company Secretaries of India ('ICSI') read with Guidance/Clarification dated January 2024 (effective from 1st April, 2024), issued by ICSI, the AGM Proceedings were deemed to be conducted at the Registered Office of the Company which was the deemed Venue of the AGM.

Proceedings in brief:

Mr. Anil Sadashiv Shelar, Chairman and Independent Director of the Company, presided over the proceedings of the Meeting as the Chairman of the 27th Annual General Meeting ("AGM").

The following Directors, Key Managerial Personnel ("KMP") and members of the Management of the Company were present at the AGM:

Sr No.	Name	Designation
1	Dattatraya Mohaniraj Karpe	Managing Director
2	Sanjay Bhalchandra Vidwans	Whole Time Director
3	Bhartesh Rajkumar Shah	Whole Time Director
4	Sunil Shrikrishna Bhalerao	Whole Time Director
5	Sanjay Bhaskarrao Mahashabde	Independent Director
6	Sakharam Bhagwanrao Tamsekar	Independent Director
7	Anil Sadashiv Shelar	Chairman and Independent Director
8	Usha Sunil Kokare	Executive Director
9	Sanjay Premkumar Kandhari	Chief Financial Officer
10	Naman Kaur Saluja	Company Secretary
11	Sunil Kokare	Business Head
12	Srinivas Macha	Chief Operating Officer

The Chairman welcomed all the Members present at the Meeting. The Directors and members of the Management present at the Meeting introduced themselves. The Chairman further informed the

Members that the representatives of the Statutory Auditors and the Secretarial Auditor were also present at the Meeting.

27 Members attended the Meeting through Video Conferencing. It was informed that in compliance with relevant Circulars issued by the Ministry of Corporate Affairs and SEBI from time to time, the AGM was conducted through VC / OAVM. As the AGM was held through VC, the facility for appointment of Proxies by the Members was not available. The Members were informed that Live Proceedings of the AGM was also being webcast on the e-voting website of National Securities Depository Limited ("NSDL"). The requisite quorum being present, the Chairman called the Meeting to order.

With the consent of the Members present, the Notice convening the 27th Annual General Meeting was taken as read. Thereafter, as the Audit Report on the Standalone Financial Statements of the Company contained **no qualifications, reservations, adverse remarks or disclaimers**, the same was taken as read. The **qualifications/observations contained in the Secretarial Audit Report** issued by the Secretarial Auditor were duly read before the Members, along with the **Management's responses thereto.**

The Managing Director's then apprised the Members regarding the performance of the Company in FY 2025-26. The Managing Director's Message for Shareholders is also annexed herewith.

The Members were also informed that in accordance with the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and other applicable provisions, the Company had provided facility for casting of the votes through electronic means by way of Remote e-voting prior to AGM and has also provided e-voting at the AGM for Members who had participated in the AGM and not cast their vote through Remote e-voting.

Cut-off date for e-voting	Wednesday, September 09, 2026
Commencement of Remote e-voting	9:00 A.M. (IST) Sunday, September 13, 2026
Conclusion of Remote e-voting	5:00 P.M. (IST) Tuesday, September 15, 2026

The Members were then informed that the Company had appointed M/s. KJL & Associates, Practicing Company Secretaries, as the Scrutinizer for the purpose of scrutinizing the process of Remote e-voting and e-voting during the AGM. Further, the e-voting results along with the consolidated Report of the Scrutinizer would be announced within 48 hours of the conclusion of the AGM and the results would be disseminated to the Stock Exchanges and will also be placed on the website of the Company and NSDL.

Thereafter, the following items of business as set out in the Notice convening the 27th AGM were transacted:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Financial Statements of the Company for the Financial Year ended March 31, 2026 and the reports of the Board of Directors along with annexures and Auditors thereon.

2. To declare a final dividend at 16.00% (i.e., Rs. 1.60 per equity share) on equity shares of face value Rs. 10 each for the Financial Year ended March 31, 2026.

3. To Reappoint a director in place of Mr. Bhartesh Rajkumar Shah (DIN: 01176236), who retires by rotation and being eligible offers himself for re-appointment.

4. To Reappoint a director in place of Mrs. Usha Sunil Kokare (DIN: 10498061), who retires by rotation and being eligible offers herself for re-appointment.

SPECIAL BUSINESS:

5. To Designate Mrs. Usha Sunil Kokare (DIN: 10498061) as Whole Time Director of the Company.

6. To appoint Secretarial Auditor of the Company for a period of five years.

Various questions and requests for clarifications from the Members were received by the Company before and during the AGM. They were duly addressed during the Q&A Session. After Q&A Session, e-voting window was kept open for 15 minutes. Thereafter, AGM concluded at 16.08 p.m.

Message from Managing Director

It is my pleasure to welcome you all to the 27th Annual General Meeting of Monarch Surveyors and Engineering Consultants Limited.

On behalf of the entire Monarch family, I would like to thank our shareholders for their continued trust and support. I would also like to express my appreciation to our employees, customers, business partners and all our stakeholders who have contributed to our progress.

FY 2025-26 was a significant year for Monarch. It was our first financial year as a listed company following our successful listing on the BSE SME platform in July 2025. For us, this was more than a financial milestone. It brought with it greater responsibility, stronger governance and a commitment to create sustainable value for all our stakeholders.

Another significant development has been our international expansion through the acquisition of GM & FE Ryan Pty Ltd in Australia. We believe this acquisition will provide us with an opportunity to expand our geographical presence, access new markets, and create additional value for our shareholders

The broader economic environment remained challenging, with global economies continuing to navigate trade uncertainties and moderate growth. Against this backdrop, India continues to stand out as one of the fastest-growing major economies, supported by strong domestic fundamentals and the government's sustained, large-scale capital expenditure on infrastructure. This creates a favourable multi-year opportunity for companies like Monarch that are deeply engaged in India's infrastructure build-out.

I am pleased to share that we delivered a healthy performance during the year.

Our revenue from operations increased to ₹171.69 crore, compared with ₹154.14 crore in the previous year, registering growth of 11.40%. EBITDA for the year was ₹51.00 crore, with a margin of around 29.70%. Our profit after tax stood at ₹37.23 crore, compared with ₹34.83 crore in FY 2024-25. Basic EPS increased from ₹24.61 to ₹26.30. Our order book provides strong visibility for the short to medium term, standing at over ₹615 crore as of March 2026.

More importantly, this performance reflects the progress we are making in improving our business mix, increasing in-house execution and using technology to improve productivity.

The transportation vertical remains an important part of our business, even as we continue to expand our capabilities across geospatial services, water, environmental engineering, land acquisition and project management consultancy.

During the year, we secured several important mandates. These included a ₹130 crore, 36-month contract from Northern Railway for engineering surveys and land acquisition management. Our land acquisition and design consultancy work for the Somnath–Dwarka Expressway packages in Gujarat exceeded ₹100 crore in aggregate value.

These wins demonstrate an important evolution in Monarch. We are increasingly moving from being a specialist surveying company towards becoming an integrated engineering consultancy partner, combining surveying, geospatial intelligence, engineering design, land acquisition and project management capabilities.

For us, our people remain equally important to this journey. During the year, our employee base increased from approximately 630 to more than 700+ skilled professionals, we will continue investing in talent, training, technology and processes, to remain well equipped to execute larger and more complex projects.

Looking ahead, we remain positive about the opportunity in front of us. India's continued investment in roads, railways, logistics, urban infrastructure and water creates a strong environment for infrastructure consulting companies like Monarch. The Union Budget 2026-27 has also provided significant infrastructure allocation, including approximately ₹2.93 lakh crore for railways.

Our focus, however, will be on prudent and sustainable growth. Execution will be our key priority. We want to convert our strong order book into revenue through disciplined project management, timely milestone completion, billing and collections. At the same time, we will continue expanding our presence across India and investing in capabilities that can improve productivity and profitability.

We have also taken an important step towards expanding our geographical presence in international markets. We recently completed the acquisition of GMR Engineering Services in Australia, which is now a wholly owned subsidiary of Monarch. This gives us access to an established local platform, experienced teams and existing client relationships, while providing an opportunity to take Monarch's technical and geospatial capabilities into a developed international market.

At the same time, we remain conscious of the challenges – infrastructure projects can involve long approval cycles and extended payment periods, which can put pressure on working capital. Talent availability is another industry-wide challenge. We are addressing these issues through tighter milestone management, greater focus on collections, diversification of our client base and continued investment in technology and people.

As we move through FY 2026-27, our priorities are clear: execute our existing order book, strengthen cash generation, expand our national and international presence, invest in technology and people and build a larger and more integrated engineering platform.

I am glad to share that we have also recommended a final dividend of ₹1.60 per equity share, representing 16% of the face value, subject to shareholders' approval.

I would like to conclude by thanking our shareholders for the confidence you have placed in Monarch, particularly as we begin our journey as a listed company.

We have built Monarch over more than three decades through engineering expertise, client relationships, technology and disciplined execution. Today, we have a stronger order book, broader capabilities, a growing team and our first international platform.

We believe this is only the beginning of the next phase of Monarch's journey.

We remain committed to growing responsibly, executing with discipline and creating sustainable long-term value for all our stakeholders.

Thank you for your continued trust and support.