



(Formerly Vishnusurya Projects and Infra Private Limited)
CIN: L63090TN1996PLC035491 GST No: 33AADCS0735L1ZF

Date: June 1, 2026

To,

LISTING DEPARTMENT
NATIONAL STOCK EXCHANGE OF INDIA LIMITED
EXCHANGE PLAZA, PLOT NO. C/1, G BLOCK,
BANDRA-KURLA COMPLEX
BANDRA (E), MUMBAI-400051

NSE Symbol: VISHNUINFR

Dear Madam / Sir,

Sub: Investor Presentation - Regulation 30 Of The SEBI (Listing Obligations And Disclosure Requirements) Regulations, 2015 ("Listing Regulations").

Dear Sir/Madam,

This is in continuation of the earlier intimation submitted on May 27, 2026 regarding the Earnings Conference Call scheduled for analysts and investors on Tuesday, June 02, 2026.

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith the Investor Presentation highlighting the financial performance of the Company for the quarter and financial year ended March 31, 2026.

Kindly take note of the above in your records.

Thanking You,

Yours faithfully,

FOR VISHNUSURYA PROJECTS AND INFRA LIMITED

SONALI SARANGI
COMPANY SECRETARY AND COMPLIANCE OFFICER
M. NO: A49480

Regd. Office: Agni Business Centre, No. 24/46, Fourth Floor KB Dasan Road, Alwarpet, Chennai - 600 018.

Ph : +91-44-24950019, 044 47939125 Fax : +91-44-24950019 E-mail : info@vishnusurya.com

Branch Office: 1) No.13/1, Manish First Street, Gandhi Nagar, Aruppukottai P.O., Virudhunagar District, Tamilnadu-626101 Ph : +91-4566-240083
2) No.12, Mosavadi Village, Vandavasi Taluk, Thiruvannamalai District, Tamilnadu - 604503 Ph : +91-4182-299977
3) No. 809, 8th Floor, Arunachal Building, 19 Barakhamba Road, New Delhi- 110 001 Ph: 01146595367

VISHNUSURYA

PROJECTS AND INFRA LIMITED

Investor Presentation Q4 & FY2026



Disclaimer

This presentation and the accompanying slides (the "Presentation") have been prepared by Vishnusurya Projects and Infra Limited (the "Company") solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever.

Certain statements in this presentation concerning our future growth prospects are forward-looking statements which involve a number of risks and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. Risks include fiscal policy changes, competition, inflationary pressures, and general economic conditions affecting demand/supply and price conditions in domestic and international markets.

The Company does not undertake to update any forward-looking statement that may be made from time to time. This Presentation has been prepared based on information and data which the Company considers reliable, but no representation or warranty, express or implied, is made as to the truth, accuracy, completeness, fairness or reasonableness of the contents.

Financial data presented relates to H2 FY26 and H1 FY26 (period ending September 30, 2025) unless otherwise indicated. All amounts in Indian Rupees (INR) unless stated otherwise. Past performance is not indicative of future results. This presentation is not for distribution without express written consent.

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Company Overview



Incorporated:
1996 (29 years in operation)



Listed on:
NSE Emerge(VISHNUINFR)



Headquarters:
Chennai, Tamil Nadu



Focus:
Infrastructure development & construction materials

COMPANY JOURNEY

- 1996** Founded — EPC entry in Tamil Nadu
- 2015** Construction Aggregates & M-Sand — Aruppukottai
- 2022** Construction Aggregates & M-Sand — Vandavasi
- 2023** NSE Emerge Listing — Capital Market Debut
- 2025** Waste Management Expansion

CORE BUSINESS SEGMENTS



Construction Aggregates & M-Sand

3 owned quarries in TN. Blue metal, M-Sand production



EPC Construction

Roads, Rail, Marine & Housing. ₹390Cr+ executed



Water Infrastructure

TWAD, SIPCOT, Desalination & Water Infra projects



Waste Management

Bio-mining & legacy waste. PSU industrial facilities

Board of Directors & Key Management



V. Sanal Kumar

Director & CEO

CA with 20+ yrs in infra & construction. Leads business development, finance & strategic vision.



A. C. Thangam

Executive Director

25 yrs expertise in quarry operations. Head of Production Division driving operational excellence.



S. Neelakantan

Non-Exec. Director

CA with 30+ yrs in audit, taxation and advisory. Provides strategic guidance and valuable insights to the Board.



B Ramana Kumar

Independent Director

Lawyer and litigator with expertise in legal advisory and corporate matters. Provides strategic insights to the Board.



Maya S. Sinha

Independent Director

Former IRS officer, 28+ yrs experience. Expert in PPPs, youth skill development & JNPT.



Ritesh Nair

Independent Director

26+ yrs banking experience in compliance, risk and credit at Citibank India & IFMR.



A Sampath

Chief Operating Officer

40+ years of experience in infrastructure and large-scale project execution. Expertise in project management, business development and operations.



Ravikumar

CFO

Finance professional with experience across finance, accounting and taxation functions at leading manufacturing and textile companies



Sonali Sarangi

CS and Compliance Officer

11 years of experience, including 9 years post qualification, in secretarial compliances and corporate governance.

Resilient Diversified Business Model

M-Sand & Construction Aggregates

- › 3 owned quarries: Aruppukottai, Vandavasi & Hosur
- › Combined crusher capacity ~37L MT/year
- › ~25% EBITDA— High-margin cash-generating business
- › Charnockite rock — superior quality blue metal & M-Sand

Waste Management

- › Bio-mining & legacy waste processing
- › Projects at Tambaram, Chennai
- › ₹24Cr SAIL Bokaro benzol facility won

Water Infrastructure EPC

- › TWAD, SIPCOT, JWIL partnership projects
- › ₹103 Cr water pipeline infrastructure project near Chennai
- › Execution of Jal Jeevan Mission & AMRUT 2.0
- › Lift irrigation & sewerage projects pipeline

Roads, Rail & Marine EPC

- › NHAI NH-48 Chennai-Bangalore highway extension competed
- › Railway Projects
- › Fishing harbors, landing centers, breakwaters
- › Marine infrastructure including groynes, jetties & fishing harbor projects

EPC Competencies — Track Record & Capabilities

₹390 Cr+

EPC Executed
Till Date

Zero

Backlog FY21
FY22 & FY23

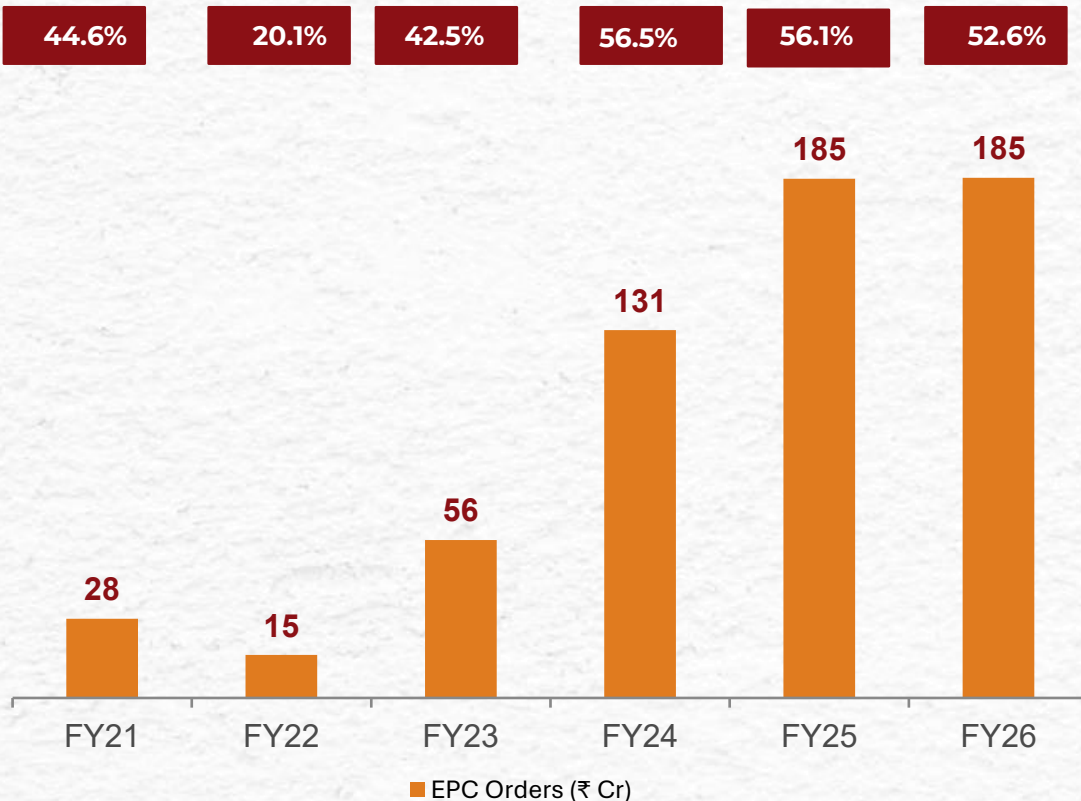
NH-48

Marquee Highway
Project

In-house

Design &
Engineering Team

EPC ORDER VALUE (₹ Cr) & % OF TOTAL ORDER BOOK



EPC CAPABILITIES ACROSS 5 INFRASTRUCTURE SECTORS



Landmark Project: 60 MLD Seawater Desalination Plant — Tuticorin

VPIL's Largest-Ever Order — ₹2,217 Crore Consortium Project | VPIL Share: ₹220 Crore



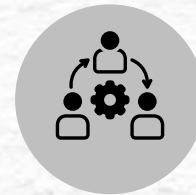
Awarding Agency

SIPCOT — State Industries Promotion Corporation of Tamil Nadu



Total Order Value

₹2,217 Crore (Consortium) | VPIL Share: ₹220 Crore (10% stake)



Consortium Partners

VPIL + JWIL Infra + IDE Technologies (Israel)



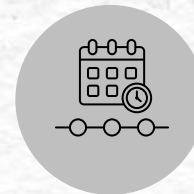
Project Model

Hybrid Annuity Model (HAM) — Public-Private Partnership



Scope

Design, Build, Operate & Maintain a 60 MLD seawater desalination plant



Timeline

6 months pre-construction + 30 months construction + 15-year O&M



Location

Mullakadu, Tuticorin, Tamil Nadu — SIPCOT Industrial Hub

Strategic Impact: Ensures reliable water for greenfield industries — semiconductors, EV batteries & green hydrogen — at SIPCOT Tuticorin. Supports Tamil Nadu's sustainable water-secure industrial growth using non-conventional sources.

Other Key Project Wins — FY26

Chennai Desalination Transmission Pipeline

Client: JWIL Infra Limited

Value: ₹103 Crore

Timeline: 17 Months + 20 Yr O&M

Turnkey supply, erection & commissioning of high-capacity MS pipelines for Chennai Metropolitan Water Board's 400 MLD desalination plant at Perur, ECR. Reinforces JWIL partnership and strengthens order book with steady near-term revenue visibility.

Benzol Storage Facility — SAIL Bokaro Steel Plant

Client: Gorantla Geosynthetics Ltd

Value: ₹23.6 Crore

Timeline: 12 Months

Replacement & construction of Benzol Recovery Plant (BRP-2), Coke Oven (CO) & By-Product Plant (BPP) at SAIL's Bokaro Steel Plant. Marks VPIL's entry into environmental engineering for India's PSU steel sector and diversification into industrial solid waste infrastructure.

Pallipattu & Thiruvanmiyur Water Supply Project (HAM)

Client: CMWSSB

Value: ₹344.6 Crore (Consortium)

Timeline: 2 Years + 15 Yr O&M

Continuous water supply project under Hybrid Annuity Model (HAM) for Chennai city. Enhances VPIL's presence in urban water infrastructure and strengthens long-term revenue visibility through O&M-led execution.

Marquee Clients



NHAI



SPK Group



Concrete OEM



KNR Constructions



L&T



Govt of Tamil Nadu



Fisheries Department



Indian Cements



JWIL



RDC



SPL



Adani Cement

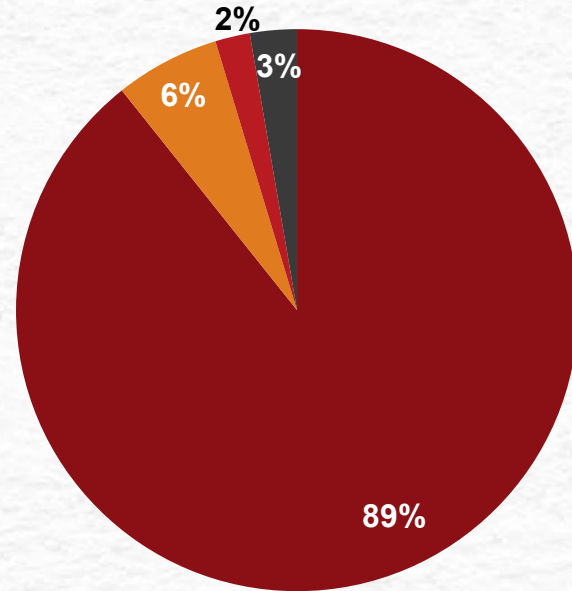
Modern Fleet of Equipment

S.No	Name of Equipment /Vehicle	Nos
1	QC Asset	4
2	Air Compressor	7
3	Bore Motor	7
4	Crushing & Screening Machine	4
5	CDE Machine	3
6	Drilling machine	5
7	Generator	6
8	Hydraulic Excavator	12
9	Front Loader	1
10	Fuel Tanker	3
11	Control Panel	1
12	Dewatering Motor	4
13	Rock Breaker	3
14	Tipper	26
15	Tractor	4
16	Isuzu D max	1
17	Transformer	1
18	Weigh Bridge	2
19	Weighing Machine	4
20	Welding Machine	2
21	Wheel Loader	3
22	Woven Wire	2
23	Geared Motor	1
24	HT Connection	3



Order Book as on 31st March 2026

FY26 ORDER BOOK SEGMENT BREAKUP



- Water Infra Projects
- Civil Construction
- Marine & Maritime
- Waste Management

₹455.64 Cr

Total Order Book

₹296.45 Cr

New Orders FY26

Production Facilities — Tamil Nadu's Strategic Footprint

Aruppukottai Unit

Virudhunagar District

Land Area: **110 Acres**

Crusher Cap.: **9,80,000 MT/yr**

M-Sand Cap.: **2,60,000 MT/yr**

Vandavasi Unit

Tiruvannamalai District

Land Area: **42 Acres**

Crusher Cap.: **13,75,000 MT/yr**

M-Sand Cap.: **3,93,000 MT/yr**

Hosur Unit

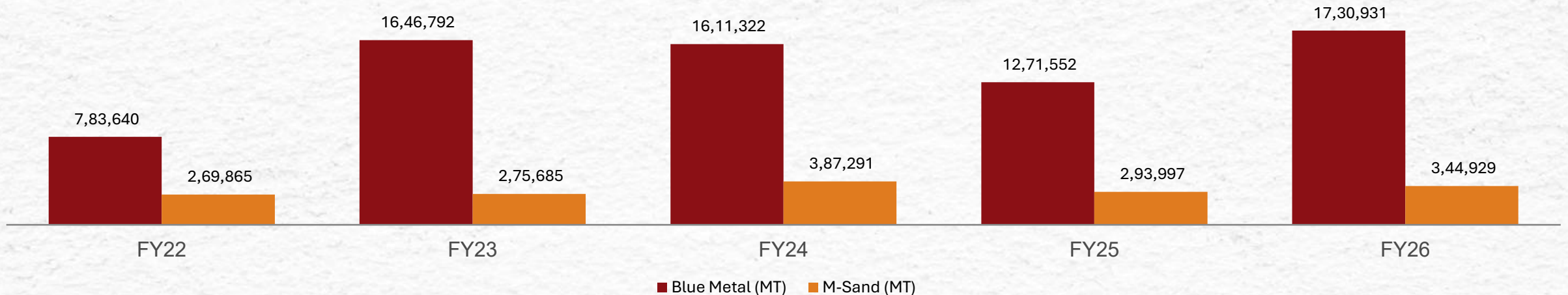
Krishnagiri District

Land Area: **79 Acres**

Crusher Cap.: **13,25,000 MT/yr**

M-Sand Cap.: **3,60,000 MT/yr**

PRODUCTION VOLUME TREND — ALL UNITS (Metric Tonnes)



India Infrastructure — A Multi-Trillion Rupee Opportunity

₹11.21L Cr

Union Budget 2025-26
Infra Allocation

₹143L Cr

India Infrastructure
Investment Opportunity
through 2030

\$5 Trillion

India GDP
Target 2027

~6%

M-Sand Market
CAGR 2024-32



Water Infrastructure

- 54% of Indian districts face water stress — acute demand
- Jal Jeevan Mission extended till 2028 with enhanced ₹8.69 lakh crore outlay
- AMRUT 2.0: ₹77,000 Cr urban water & sewerage projects
- Growing focus on desalination and non-conventional water infrastructure
- SIPCOT driving industrial water security across Tamil Nadu



M-Sand & Construction Aggregates

- India construction market: US\$1.10 trillion by 2031 (6.87% CAGR)
- On demand side, Tier-2 and Tier-3 cities are capturing larger slice of metro-rail and water-infrastructure allocations
- River sand ban expanding manufactured sand demand rapidly
- Infrastructure boom = structural aggregate demand growth
- Increasing adoption of M-Sand in modern construction



Waste Management

- India generates 62M MT solid waste annually — large gap
- Increasing government focus on urban waste management and biomining
- Bio-mining of legacy waste gaining PSU/govt mandate
- TN, Odisha, WB, Jharkhand actively tendering projects
- Geosynthetic & bio-mining solutions — Emerging focus area for VPIL

Positioned to Benefit from India's Infrastructure Growth Story



Diversified Infra Platform

Presence across EPC, aggregates, water infra and waste management



Strong Construction Aggregates & M-Sand Positioning

Strategically located plants catering to infrastructure demand in Tamil Nadu



Expanding Water Infrastructure Business

Entry into desalination and pipeline projects enhancing growth visibility



Growing Waste Management Opportunity

Biomining and municipal waste management aligned with sustainability initiatives



Strong Order Pipeline

Healthy order inflows across government and industrial infrastructure segments



Asset-Backed Business Model

Ownership of mining assets and operational infrastructure supports scalability



Experienced Execution Team

Track record across metro, roads, water and industrial projects



Focus on Operational Efficiency

Cost optimization and disciplined project selection supporting margin resilience

ESG — Building Sustainable Infrastructure for India

E Environmental

- › M-Sand replaces river sand — prevents riverbed erosion & ecological damage
- › Manufactured sand supports sustainable construction practices by reducing dependence on river sand
- › Desalination reduces freshwater stress on rivers and aquifers
- › Waste management: Bio-mining recovers value, reduces landfill burden
- › Focus on efficient resource utilization and sustainable construction materials

S Social

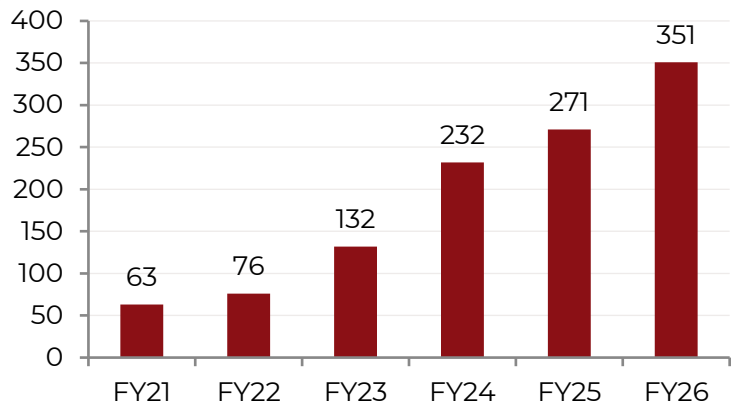
- › Water projects provide potable water to rural & semi-urban communities
- › EPC projects generate significant employment in Tamil Nadu
- › Desalination supports TN's water security for future industries
- › Rail & road projects improve connectivity and reduce logistics costs
- › Solid waste management improves urban sanitation & public health

G Governance

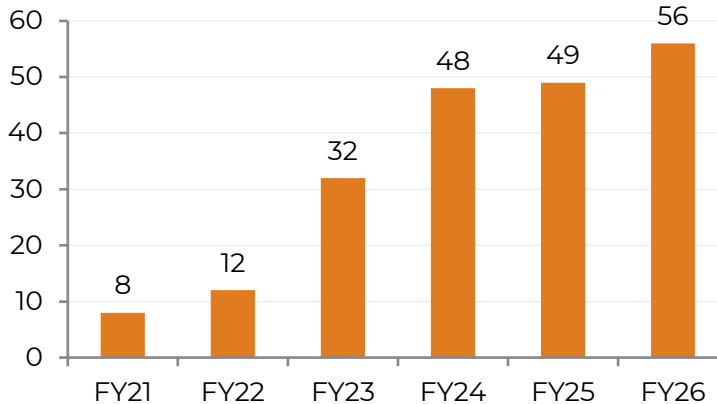
- › Disciplined capital allocation with focus on high-margin strategic projects
- › Strengthening enterprise-wide risk management and project oversight systems
- › Conservative approach towards leverage and working capital management
- › Selective bidding strategy focused on execution efficiency and profitability
- › Experienced leadership team with strong infrastructure execution capabilities

Revenue & EBITDA — Strong Growth Trajectory

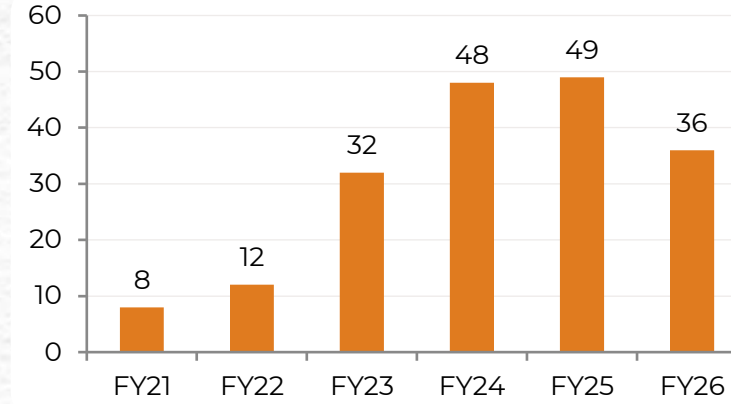
REVENUE (₹ Crore) | (FY21–FY26)



EBITDA (₹ Crore) | (FY21–FY26)



PAT (₹ Crore) | (FY21–FY26)



₹127 Cr

Revenue Q4FY26

+36% YoY

₹5 Cr

EBITDA Q4FY26

4.3% margin

₹8 Cr

PAT Q4FY26

+6.1% YoY

₹45 Cr

Net Debt

0.19 X D/E

~₹45 Cr

Capex FY26

Disciplined

Q4 & FY26 Highlights

Rs Cr

Particulars	Q4FY26	Q4FY25	Y-o-Y %	FY26	FY25	Y-o-Y
Net Sales	127	94	36%	352	271	30%
Other Income	5	1		6	2	
Total Expenses	122	85		295	220	
EBITDA	5	9	(40)%	56	50	12%
EBITDA Margin (%)	4.3%	9.6%		15.8%	18.5%	
Depreciation	2	1		9	6	
Finance Costs	2	3		9	5	
PBT	6	6	(2)%	45	41	11%
Tax	(2)	(2)		10	10	
PAT	8	7	7%	36	30	17%
PAT Margins	6.1%	7.9%		10.0%	11.1%	
EPS	3.22	3.03		14.33	12.31	

Historical Income Statement

Particulars	FY23	FY24	FY25	FY26
Net Sales	132	232	271	352
Other Income	1	1	2	6
Total Expenses	100	184	220	295
EBITDA	32	48	50	56
EBITDA Margin (%)	24%	21%	18.5%	15.8%
Depreciation	7	7	6	9
Finance Costs	4	3	5	9
PBT	22	39	41	45
Tax	5	11	10	10
PAT	17	28	30	36
PAT Margins	13%	12%	11.1%	10.0%

Balance Sheet

Rs Cr

Liabilities	FY23	FY24	FY25	FY26
Share Capital	9	25	25	26
Other Equity	47	107	152	208
Total Equity	56	131	177	234
Borrowings	24	11	35	32
Other Long-term Liabilities	1	1	0	2
Non-Current Liabilities	25	12	44	40
Borrowings	12	9	47	33
Trade Payables	15	22	21	27
Other Current Liabilities	5	8	30	28
Short -term provisions	3	6	-	0
Current Liabilities	35	29	105	93
Total Equity and Liabilities	116	188	326	367

Assets	FY23	FY24	FY25	FY26
Property, Plant and Equipment	47	45	110	115
Capital WIP	1	0	1	0
Non-current investments	2	2	11	11
Deferred tax assets(net)	0	1	-	-
Long terms loans and advances	2	52	-	-
Other non-current assets	0	5	4	13
Non-Current Assets	52	105	186	203
Inventories	5	2	4	1
Trade Receivables	15	16	43	54
Cash And Cash Equivalents	3	3	1	20
Short term loans and advances	36	15	2	3
Other Current Assets	5	47	66	72
Current Assets	64	68	140	164
Total Assets	116	188	326	367

Strategic Roadmap — FY26 and Beyond



Water Infrastructure Scale-Up

- › Win large TWAD, SIPCOT & municipal water tenders
- › Leverage JWIL for pipeline & desalination projects
- › Target ₹300Cr+ water order book annually



Environmental Engineering

- › Grow waste mgmt from ₹5Cr to ₹30Cr+ revenue
- › Bid for bio-mining in 5+ states aggressively
- › SAIL/PSU industrial waste pipeline



Construction Aggregates Capacity Expansion

- › Increase capacity at Vandavasi & Hosur units
- › Expand M-Sand in line with demand surge
- › Target ₹160Cr+ aggregates revenue FY27



Geographic Diversification

- › Replicate TN success in AP & Karnataka
- › Enter Odisha, Jharkhand for waste projects
- › Bid in National Water Mission states



Consortium & Partnership Strategy

- › Deepen JWIL + IDE Technologies partnership
- › Build ₹500Cr+ consortium bidding capability
- › Explore international water tech collaborations
- › Focus on MES Projects

Thank You

COMPANY CONTACT

Sonali Sarangi (CS)
cs@vishnusurya.com

Address:
Agni Business Centre, No. 24/46, Fourth
Floor KB Dasan Road, Alwarpet, Chennai –
600 018.

Investor Relations **Adfactors PR Pvt. Ltd.**

Ms. Disha Mody
disha.shah@adfactorspr.com

Ms. Mamta Samat
Mamta.samat@adfactorspr.com

Mr. Tejpal Singh
tejpal.singh@adfactorspr.com